

Enterprise Risk Management Update to Community Oversight Panel

08/12/2026

Why We Are Here

Fostering a risk-aware culture and empowering agency leaders to make risk-informed decisions



- Provide an update on ERM progress since the March 2026 COP meeting
- Present current risk environment themes
- Discuss next steps

ERM Status Update (Since Mar. 2026)

Fostering a risk-aware culture and empowering agency leaders to make risk-informed decisions

- ✓ Finalized the **ERM Framework and System Plan** content
- ✓ Continued to manage the **integrated risk register** and expanded risk efforts to identify potential blind spots and improvement opportunities
- ✓ Established preliminary **Key Risk Indicators (KRIs)** to help provide early warning of potential issues
- ✓ Further enhanced the **ERM dashboard** to strengthen internal risk reporting capabilities and improve leadership's visibility into key enterprise risks
- ✓ Continued to hold regular engagement meetings:
 - Review sessions with Risk Owners or Action Plan Response Owners
 - Working sessions to identify and assess risks, assign ownership, and develop response strategies that promote risk management accountability

Current Risk Environment Themes

Risk Theme	Trend	Status
Asset Management resiliency and supporting systems/processes	Decreasing ↓	The Resiliency Assessment and Asset Management Plan have focused efforts to research and address AM risks
Third-party dependence and coordination to deliver service and maintain complex operations	Stable →	Better mechanisms for partner communication and accountability are needed to reduce the severity and probability of third-party risks
Evolving cybersecurity environment	Stable →	Risk exposure related to information security, generative AI, and agentic AI continues to change rapidly in the macro-environment. Minimal recommendations exist at the federal level which has provided broader and deeper risk and opportunity considerations
Organizational Effectiveness, Workforce Availability, and Talent Readiness	Stable →	Workforce planning, talent development, succession planning, and leadership development initiatives are progressing to strengthen the agency's long-term workforce capability and organizational resilience

Reduced & Retired Risks



Risk Theme	Lead Respondent	Status
System expansion schedule and multiple project openings with high visibility	Program Management Office	Retired after Crosslake Connection opening in Q1 and FIFA World Cup matches in Seattle
Long-term financial stability for voter-approved expansion and operation plans	Finance & Business Administration	Reduced through cross-functional mitigation efforts of associated risks via the Enterprise Initiative
Challenges in internal coordination for security events	Transit Operations	Reduced through increased security staffing (internal and contracted) and cross-functional coordination

Next Steps

Fostering a risk-aware culture and empowering agency leaders to make risk-informed decisions

Q3 2026



- ✓ Publish Enterprise Risk Management System Plan
- ✓ Establish ERM technology requirements to support data integration and reporting
- ✓ Finalize ERM Change Management

Q4 2026



- ✓ Develop and roll out ERM training materials
- ✓ Identify Key Risk Indicators and trend-based reporting, support launch of Operational Business Reviews
- ✓ Continue research and partnership with other agencies

Thank you.



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Appendix

ERM Maturity Phases

Fostering a risk-aware culture and empowering agency leaders to make risk-informed decisions



- 1. Initial/Ad-hoc:** Risk management is siloed, inconsistent, and not integrated across the organization.
- 2. Managed:** Risk management begins to be implemented systematically within functions.
- 3. Defined:** Risk management is standardized and consistently practiced across the organization, aligned with ISO 31000 principles.
- 4. Controlled:** Risk management is integrated into governance and decision-making processes and applied consistently enterprise-wide.
- 5. Optimized:** Risk management is fully embedded in strategy and culture, continuously improved, and proactively informs organizational performance.