

Project Management Information System Update

Community Oversight Panel

3/11/2026



Agenda

- What is a PMIS?
- Why are we implementing a PMIS at Sound Transit?
- Current PMIS implementation status
- 2026 PMIS Implementation Plans

What is PMIS?

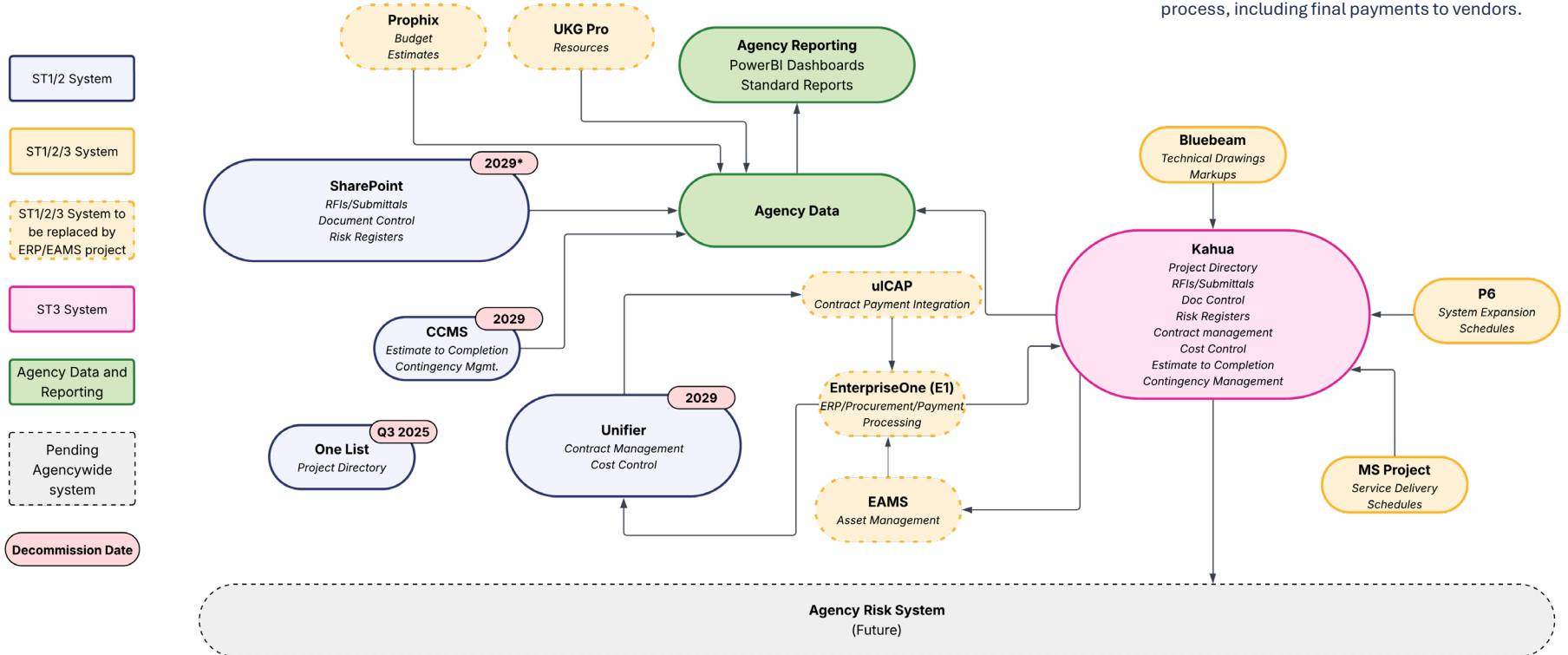
A PMIS is an **industry standard system** that represents best practice for organizations globally delivering large and complex capital programs.

It is a **cloud-based technology platform** that enables organizations to make everyday, often-repeated processes faster and more effectively

- Benefits all phases and areas of cost savings
- Process and workflow standardization
- Cycle time digitalization
- Delivery efficiencies
- Reporting automation

PMIS will integrate with other ST systems

On interpreting this graphic:
 This transition plan is intended to minimize disruptions to projects at the end of performance. Decommission dates reflect the full project closeout process, including final payments to vendors.



*Decommission date for use with new projects; will continue to be used for records management

Why is Sound Transit implementing PMIS?

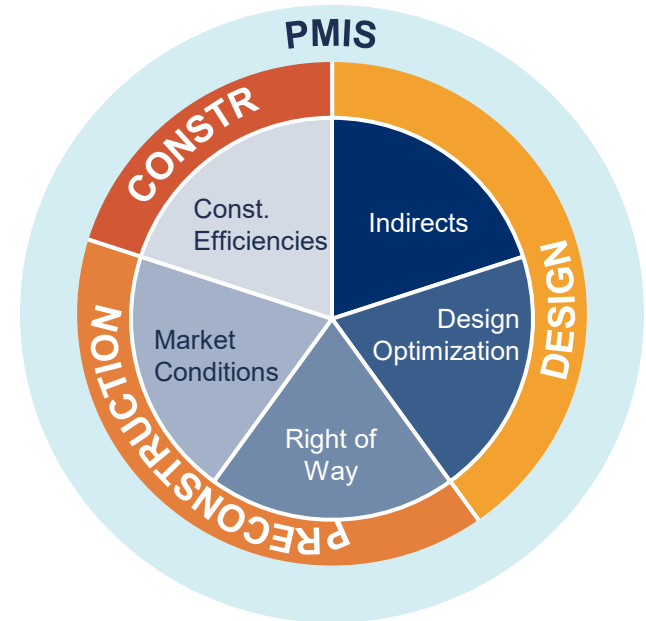
PMIS enables:

- Increased data quality + accuracy + **transparency**
- Efficient data driven decision-making
- On demand report generation
- Streamlined and efficient automated processes
- Seamless **collaboration** between agency, partners, contractors, and sub-contractors

Responds to:

- Technical Advisory Group (TAG) recommendations
- Enterprise Workplan: Cost Savings Opportunity

Cost Drivers & Savings Opportunities



Potential ROM Cost Savings
over the next 5 Years



\$80M

Where we are today

✓ Stage 1 Complete:

- Set foundational agency processes and standards: project hierarchy, work breakdown structure
- Deployed new system to all agency users with dashboards for instant transparency
- Portfolio Management for ALL Sound Transit projects – including Service Delivery
- Integration with financial systems to make complex multi-source data readily available
- Replaced ad-hoc systems (One List) and processes with automation in the new system
- Automate Performance Tracker in System Expansion Monthly Status Report (SEMSR)







Performance Snapshot

	% Complete	Cost	Schedule	Comments
Project Management Information System	20%			PMIS is on track in terms of scope, schedule, and budget. Of the original 5-year Authorized Allocation for the program of \$22 million, Sound Transit has committed \$9 million and incurred \$3 million. \$13 million of budget remains. The project is being developed and deployed in three Stages; Stage 1 is complete and Stage 2 is underway.

Example: Reporting Improvements

System Expansion Monthly Status Report (SEMSR)

- **Reduced** manual work and time to produce report
- Increased accuracy and transparency
- Automated data entry, review, and approval
- Tracks and analyzes project trends
- Publicly Available

Projects	% Complete ²	Development Phase	Cost KPI	Schedule KPI	Comments
					opportunities through Cost Opportunity Workplan/Register is underway, reporting back to the Board quarterly. The next update is anticipated in late 2025.
Graham Street Infill Station	10%	Env Review / CE			Cost: Draft Conceptual Engineering-level cost estimate (Oct 2025) is consistent with Alternatives Analysis-level cost estimate (Oct 2024) and exceeds the financial plan estimate. Final Conceptual Engineering-level cost estimate is expected in December 2025. Schedule: Delay associated with design option refinement and additional analysis. Project is advancing environmental review and conceptual engineering, and they are expected to be complete in Q3 2026.
O&M Facility South	30%	Design and Construction Procurement			Cost: The project is trending to be within the financial plan budget. Work on cost-saving opportunities continues. Schedule: The project is in the procurement phase for getting a progressive design builder onboard in Q1 2026.
Souder DuPont Extension	1%	CE / NEPA/DCE			Souder Rail Track & Signal Project is also funded by this project budget. Final conceptual engineering designs are completed.

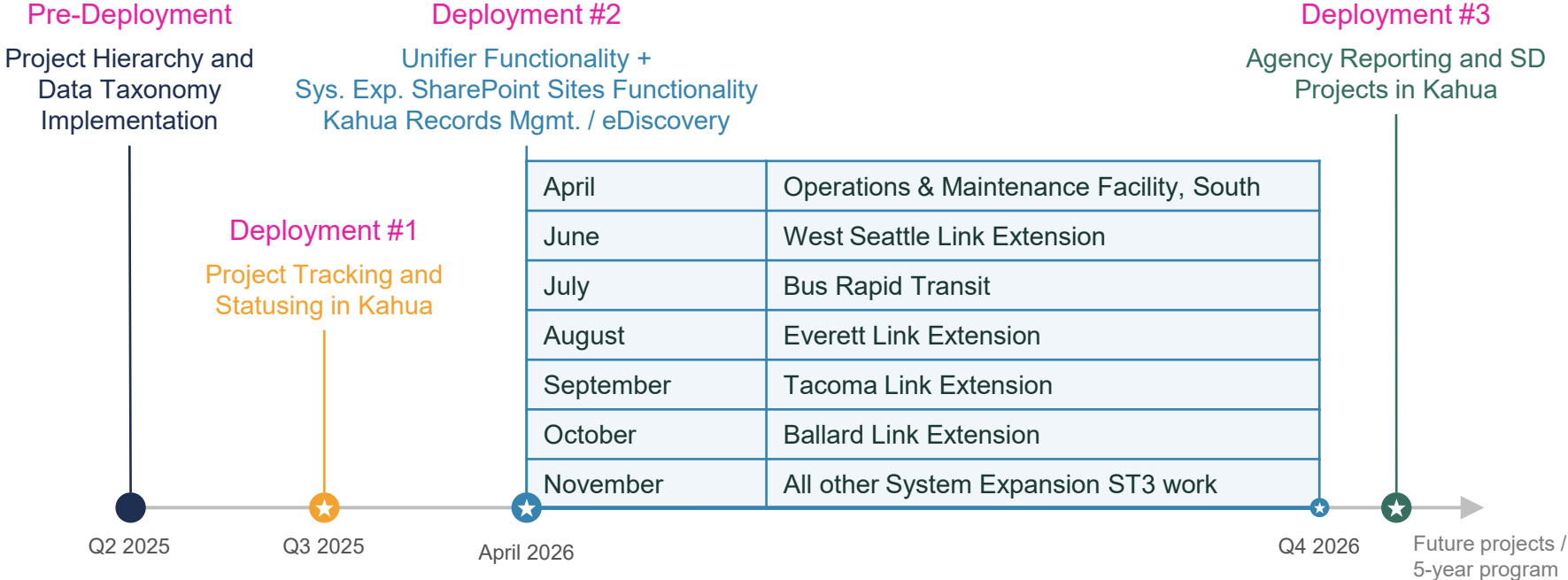
Up next

▶▶ Stage 2 in 2026:

Migrate ST3 projects into new PMIS system and manage them using newly established processes such as:

- Contract management
- Progress payments
- Document management
- Document processes: Requests for Information, Non-Conformance Reports, and Submittals
- Project and portfolio risk management
- Schedule integration and reporting
- Enterprise Resource Planning integration and reporting

Rollout Schedule for System Expansion



Timeline is NOT to scale

Thank you!



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