

# *Phase Gate Program Overview*

*Citizens Oversight Panel*

11/21/19

# *Phase Gate: Purpose*

## *What is Phase Gate?*

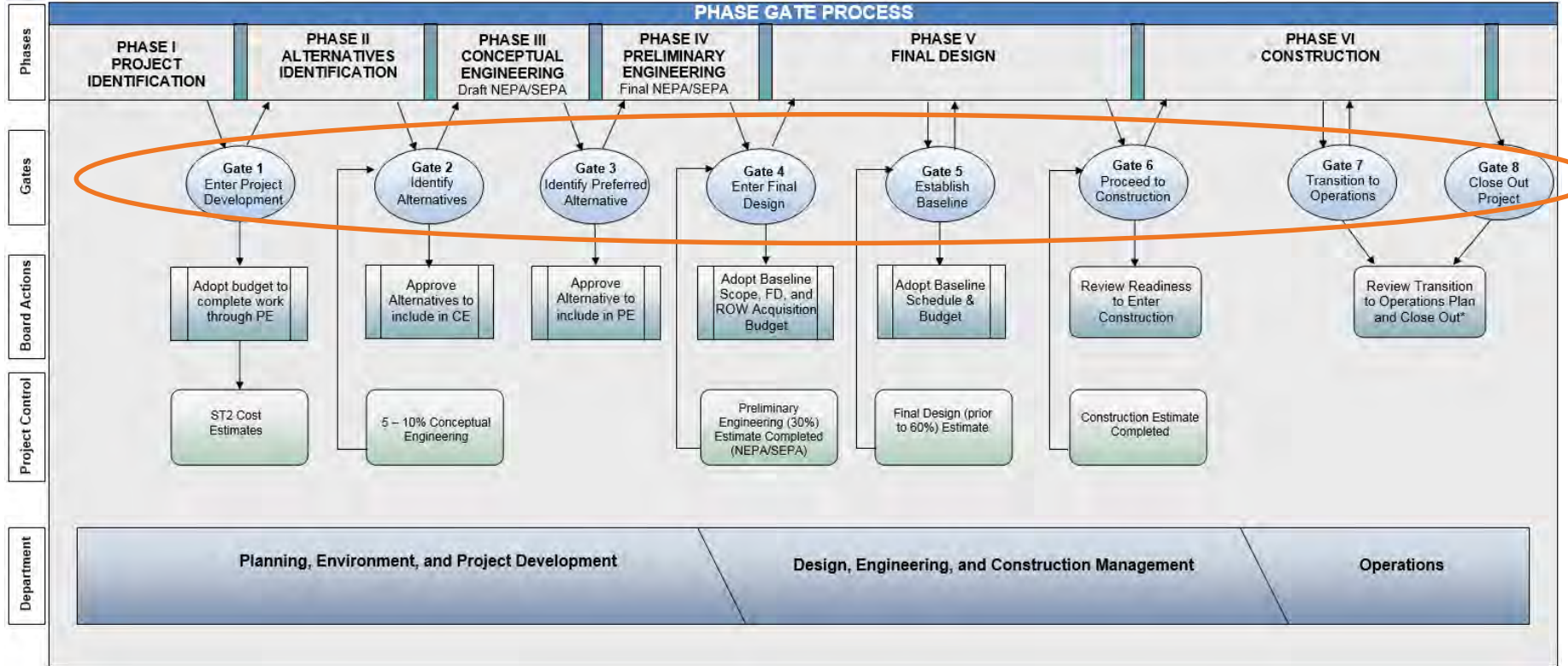
- Internal project management oversight process
- Evaluates readiness of projects to advance
- Provides transparency
- Supports collaboration

# *The Previous Phase Gate Process*

## *3 phases, 8 gates*

- Established in 2005
  - Revised in 2012
  - Retired in 2018
- 3 agency policies and procedures: #s 24, 26, 28

# The Previous Phase Gate Process



# *Phase Gate: New and Improved*

## *Why change Phase Gate?*

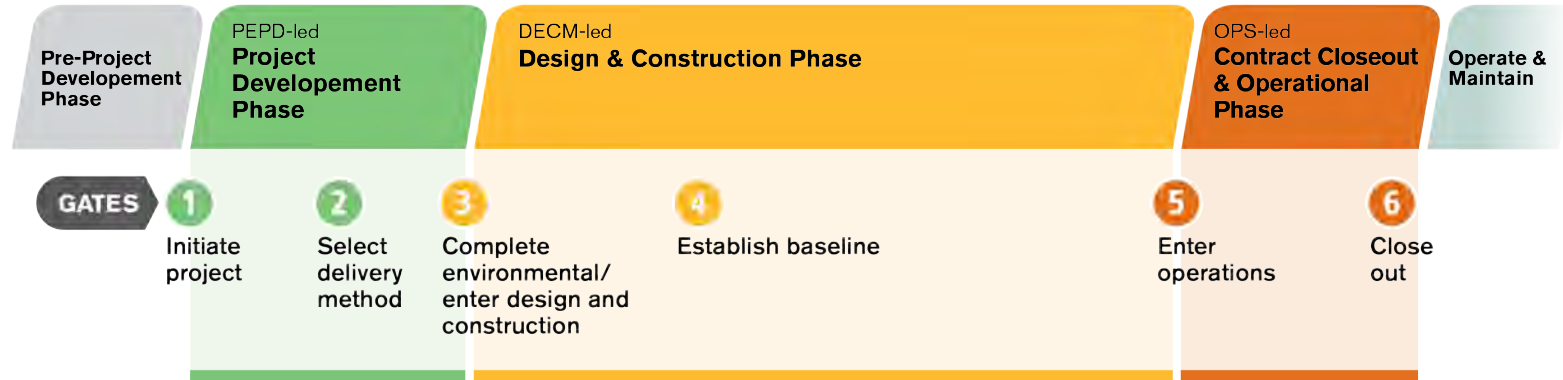
- Minimize redundancies between processes
- Created flexibility for alternative delivery methods
- Increased structure and certainty for project teams

# *The New Phase Gate Program (2018)*

## *3 phases, 6 gates*

- Revised through 2017-18 Continuous Process Improvement
- New agency procedure established in 2018: “Administering Phase Gate”

# The New Phase Gate Program



# *The New Phase Gate Program*

## *Benefits from the CPI revisions:*

- Structured Phase Gate Committee (interdisciplinary)
- Administered by Project Transition Office (Executive)
- Streamlined processes
- Streamlined reporting
- More flexibility in alternative project contracting
- Aligned with “triangle” management strategy



# *Readiness Requirements*

- Complete readiness requirements prior to each Gate
- Document in Phase Gate report

# *State Auditor's Office Interest*

*Initial question → Phase Gate program*

*Research and interviews satisfied their inquiry*

*Thank you.*



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