Fare Strategy Briefing: Fare Policy Update

Executive Committee 10/05/2023



Why we are here

- Recap the Board's fares-related work in 2023.
- Review anticipated fare policy updates.
- Discuss updates related to farebox recovery targets and triggers for future fare adjustments.
- Share current Board schedule for fares and parking work through 2023 and early 2024.

Where we're going

Fares guiding framework

We serve passengers with a fare structure that is regionally integrated to encourage transit ridership through equitable and simple pricing, and financial stewardship.



Toward a comprehensive fares strategy

Upcoming needed Board actions

- ✓ Adopt an equitable and accountable fare compliance policy and expand reduced fare programs.
- ✓ Establish fare rates where none currently exist.
 - ✓ T Line
- ☐ Consider adjusting existing fare structures, fare levels (including parking fees), and categories to meet established targets.
- ☐ Review and consider modifying revenue and farebox recovery targets.



Areas of focus in 2023

Major policy topics

- Fare policy originally adopted in 2010 with a minor update in 2014 (Resolution No. R2014-27)
 - ☐ Fare structure.
 - ☐ Farebox recovery targets.
- Parking management program last Board action in 2018 to allow priced monthly parking permits (Resolution No. R2018-27)
 - Expanded program with daily paid parking.



Purpose

- The Board's existing fare policy was adopted in 2010, with a minor update in 2014 that added a new low-income adult passenger fare category.
- Addressing substantive issues associated with farebox recovery targets and approach to adjusting fare rates.
- Making other minor and administrative changes.

Policy sections

- Farebox recovery
- Fare rates & adjustments
- Fare structures
- Proof of payment
- Passenger fare categories
- Fare media & transfers
- Special fare rates
- Fare reporting



Policy sections with substantive changes

- Farebox recovery
- Fare rates & adjustments
- Fare structures
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Farebox recovery targets

The Board's fare policy establishes farebox recovery ratios

- Farebox recovery ratio is the percentage of operating expenses made up by passenger fares.
- RCW requires Sound Transit to have a farebox recovery policy:
 "Agencies providing high capacity transportation service shall...establish
 [a] farebox recovery return policy." (RCW 81.104.130)
- Existing fare policy states that "farebox recovery below the minimum recovery targets signals that fare revenues are not keeping pace with costs of operations and that the financial plan is threatened."

Existing farebox recovery targets by mode

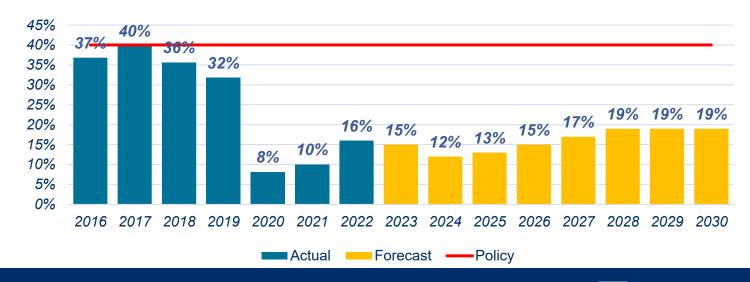
Mode	Farebox recovery target
Link	40%
Sounder	23%
ST Express	20%
T Line	Not yet established
Stride	Not yet established



We are out of compliance with Boardadopted fare policy

Link farebox recovery below 40% policy

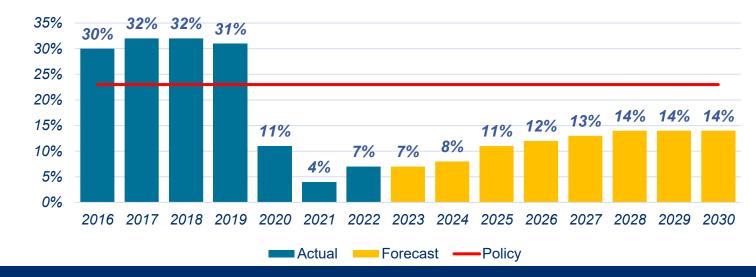
Link farebox recovery



We are out of compliance with Boardadopted fare policy

Sounder farebox recovery below 23% policy

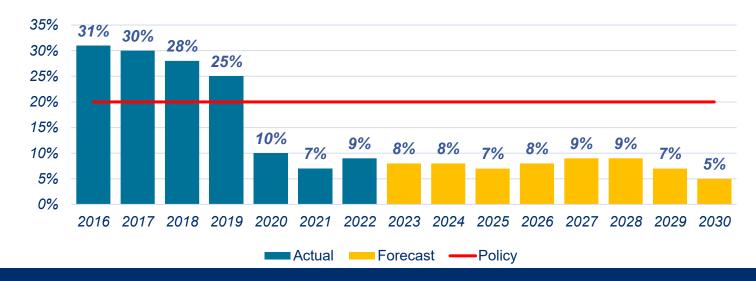




We are out of compliance with Board-adopted fare policy

ST Express farebox recovery below 20% policy

ST Express farebox recovery





Fare rates & adjustments

The Board's fare policy establishes a trigger for when a fare change must be considered

- Farebox recovery below the minimum recovery targets signals that fare revenues are not keeping pace with costs of operations and that the financial plan is threatened.
- Per existing fare policy, "when farebox recovery falls below these minimum levels, a fare change process is triggered."

Anticipated fare policy updates

Farebox recovery

- Adjusting existing modal targets to be more achievable.
- Establishing minimum thresholds by mode in addition to targets.

Fare rates & adjustments

- Initiating fare change processes when revenues underperform the minimum threshold.
- Requiring formal check-ins with the Board about adjusting fare rates to align with assumptions in the Finance Plan.

Policy sections with administrative changes

- Fare structures: adding flat fare.
- Proof of payment: adding reference to updated fare compliance policy.
- Fare reporting: clarifying Board committees to report to and anticipated timing for regular updates on fare revenue and fare changes.
- Passenger fare categories, fare media & transfers, and special fare rates. Clerical changes only.

Next steps

Toward a comprehensive fares strategy Key dates toward Board action

October

- 10/19: Fare revenue update at Finance and Audit Committee.
- 10/22: Engagement period ends.

November

• 11/2: Executive and REO Committee briefings on public engagement findings and initial recommendations for fare policy update and Link fare changes.

December

- 12/7: REO for potential action on Link fare changes (including Title VI analysis).
- 12/14: Executive Committee for potential action on fare policy update.
- 12/21: Board for potential action on a far policy update and Link fare changes.

By March 2024: Executive and REO Committees for report on engagement and potential action on parking program expansion.



Thank you.



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