West Seattle and Ballard Link Extensions

Program Management Support Services Contract

System Expansion Committee 12/14/23



Why we are here

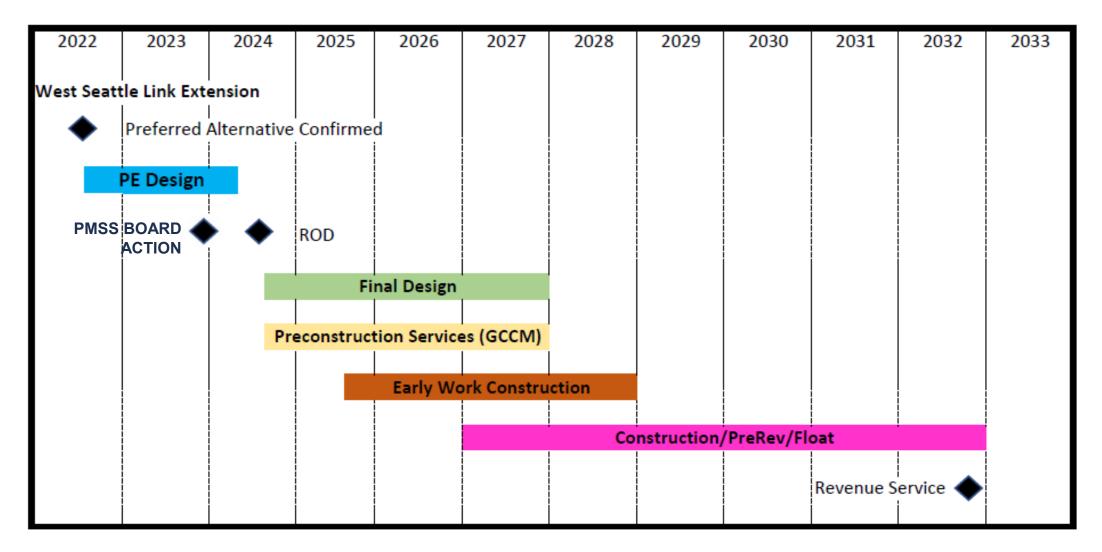
Motion No. M2023-111

Contract execution with Connect Seattle Partners Joint Venture to provide Program Management Support Services for the West Seattle and Ballard Link Extensions*





West Seattle Link Extension Schedule





Project Challenges and Risks

- Project ramp-up in 2024 will require additional ST resources to support expanded workload
- Early property acquisitions planned to preserve critical parcels and meet current project timelines
- Technically challenging design and construction work (Duwamish Waterway crossing, Pigeon Point slope)
- Critical permits and approvals for Duwamish crossing could affect project schedule
- Continued construction and real estate market cost pressures



What is the PMSS contract?

- Selected consultant is Connect Seattle Partners, a Joint Venture of Mott MacDonald and WSP consultant firms
- CSP brings strong national and international expertise in programs similar to WSLE and BLE projects
- Initial contract amount: \$41.7 million (includes 10% contingency)
- Phase 1 duration is approximately 18 months
- Consultants would co-locate with ST staff and begin work in mid-January



Why do we need a PMSS?

- Unprecedented scale, size and complexity of WSLE and BLE
- Will bring additional experience/expertise on similar projects to the team, increase the staff capacity of the team and provide an expert technical resource pool as needed
- Will bring consistency in approach to both WSLE and BLE projects



PMSS Key Scope Areas

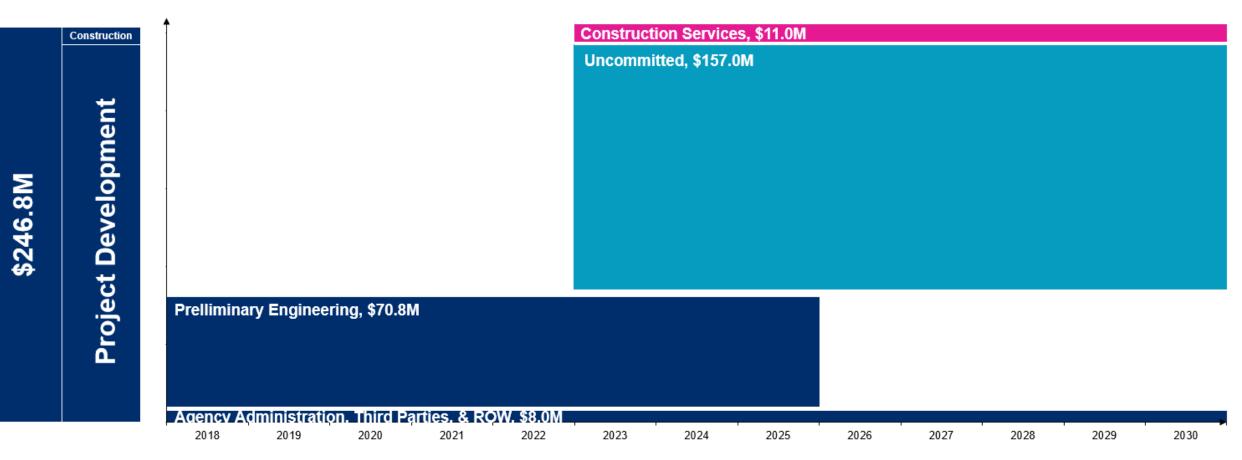
- Will support WSLE Final Design procurement in early 2024, and development of critical early WSLE construction procurements
- Will provide program-wide services in key areas such as project controls, cost estimating & cost control, constructability, design management, third party support to augment current project team
- Phase 1, Program Initiation: will establish the management plans and procedures needed to move forward into Final Design



Illustrative - Not to Scale

West Seattle Link Extension: Board approves Connect Seattle Partners (PMSS) contract

ALLOCATION \$ COMMITMENTS



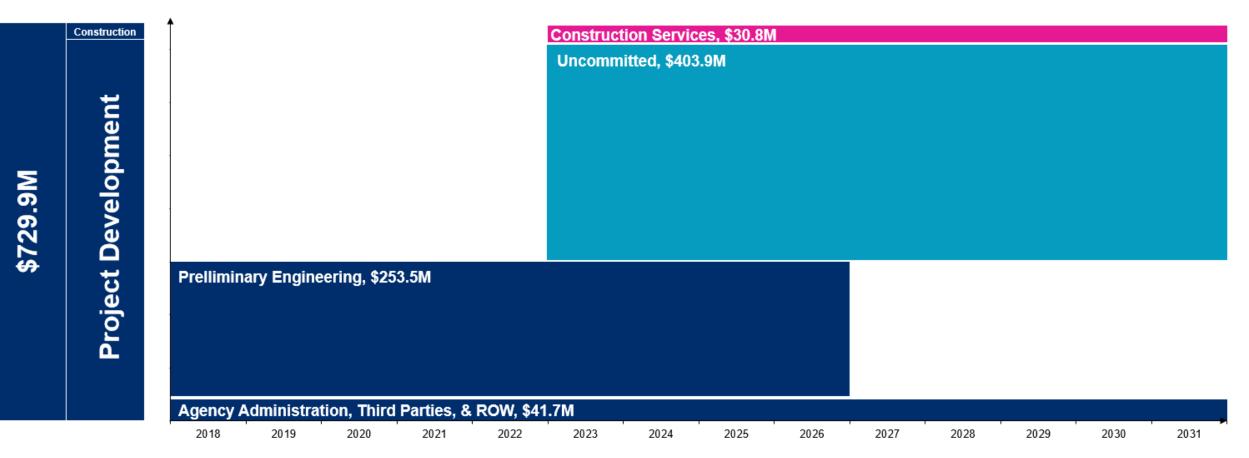




Illustrative - Not to Scale

Ballard Link Extension: Board approves Connect Seattle Partners (PMSS) contract

ALLOCATION \$ COMMITMENTS



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Planned Next Steps

- Early January: execute PMSS contract for Phase 1 services
- January 15: mobilize PMSS consultant
- Phase 1 services (18 months): consultant performance will be evaluated over the 18 months, to support future decision whether to extend contract for subsequent phases of work.
- Periodic re-negotiation of contract allows for off-ramps if needed to adjust for changing project needs







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