

# *Technical Advisory Group Recommendations Implementation Update*

*System Expansion Committee  
4/11/2024*



# *Why we are here*

- Provide monthly status update on agency staff implementation of Technical Advisory Group (TAG) recommendations.
- Review the TAG Action plan, timelines, and recent activity.
- No decision or action by the Board requested today.

# Recommendation 1

## Rebuild trust and clarify the roles and responsibilities of the ST Board & Staff

### April

- Finalize staff report template, with staff recommendations and cost and schedule impacts, will be presented for feedback.
- Begin Board engagement to develop a programmatic workplan, as well as additional concepts to increase the Board's focus on system-wide issues and decisions.

### End of Q2 2024

- Engage the Board to finalize a workplan focusing on systemwide issues and decisions.
- Implement cost and schedule impact analysis to staff reports and recommendations.

### Key Progress Updates

- To test the potential approach to staff recommendations, staff delivered recommendations during the March SEC and full Board meetings regarding access improvement projects for South Tacoma and Lakewood stations.

# Recommendation 2

*Introduce an experienced megaproject capital program executive team.*

## *April*

- Prepare for the arrival of Terri Mestas, the new DCEO – Mega Capital Projects Delivery.
- Begin formal recruitment process for ST2 and ST3 Deputy positions.

## *End of Q2 2024*

- Complete recruitment and interview process for ST2 and ST3 Deputy positions.
- Implement new organizational framework.

## *Key Progress Update*

- Hired Terri Mestas in the role of DCEO – Mega Capital Projects Delivery.

# Recommendations 3 & 4

## Internal improvements

### April

- Work will begin to turn process flow planning into implementation for 120-day contract close out and 60-day change order processing standards, with the goal of full implementation by the end of Q2 2024.

### End of Q2 2024

- Signature authorities will be updated at the Resident Engineer and Construction manager level.
- Complete agency work with prime contractors to ensure timely processing of sub-contractor payments.
- All Change Control Board reforms will be complete.

### Key progress update

- Agency expectations have been set to achieve 60-day processing of change orders and closing out contracts within 120 days.

# *Recommendation 5*

*Strengthen and enforce an agency betterment policy.*

## *April*

- Staff plan to provide the first briefing to the full Board on the proposed Scope Control and Betterments policy.

## *End of Q2 2024*

- Subject to Board concurrence, pass updated Scope Control Policy and begin integration of betterments policy into projects.

## *Key progress updates*

- First draft of updated Scope Control and Betterments Policy is complete and under review.
- Standard Specifications and drawings to support OMF-S have been issued.

# Recommendation 6

*Engage the FTA as a delivery partner equally invested in delivering regional transit.*

## *April*

- CEO will be in Washington D.C. to lead ongoing relationship building with national FTA leadership.

## *End of Q2 2024*

- Review and remapping of Sound Transit-FTA relationship will be complete.
- Obtain FTA review of West Seattle Link Extension Final EIS.

## *Key progress update*

- CEO Sparrman met with Acting FTA Administrator Veronica Vanterpool during their visit in support of CT's Orange Line service kickoff.
- FEIS schedule has been finalized for OMF-S

# ***Additional Notes and Updates***

- Agency restructure process has begun with the creation of the CEO Cabinet.
- TAG principles are embedded in the process to complete a full agency restructure by the summer.
- Renewing and committing to urgency and outcomes moving forward.



*Thank you.*



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