

# ***Technical Advisory Group Recommendations Implementation Update***

*System Expansion Committee  
10/10/2024*



# ***Why we are here***

- Provide monthly update on agency implementation of Technical Advisory Group (TAG) recommendations.
- Update on our Owner of Choice momentum.
- No decision or action by the Board requested today.

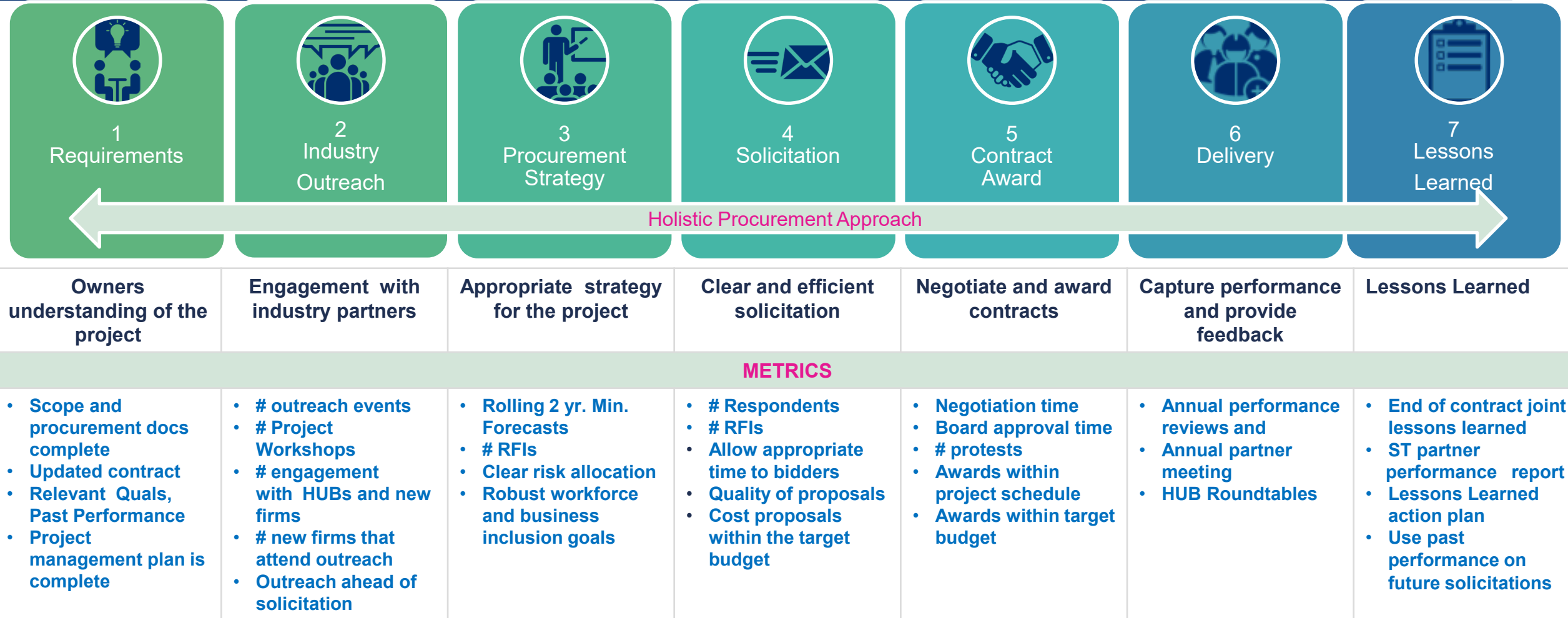
# Technical Advisory Group implementation

## Building momentum with industry as the Owner of Choice

Initiative	TAG 1 Rebuild trust and clarify the roles for ST Board and staff.	TAG 2 Introduce an experienced megaproject capital program executive team.	TAG 3 Implement procedures that push decision-making down to the lowest	TAG 4 Align key procedures with industry best practices,	TAG 5 Strengthen and enforce an agency betterment policy.	TAG 6 Engage the Federal Transit Administration (FTA) as a delivery partner
<b>Project Management Information System (PMIS)</b>	<ul style="list-style-type: none"> <li>• Application selection on track completing market research and peer agency reviews</li> <li>• Streamlined processes and dashboards on schedule for release with improves accountability and transparency</li> <li>• Initiated data standardization workstream to fast track for PMIS implementation</li> </ul>					
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<b>Procurement &amp; Contracting</b>	<ul style="list-style-type: none"> <li>• Industry engagement – in progress and ongoing for the life of the program</li> <li>• Refresh procurement and contract docs is underway</li> <li>• Portfolio wide procurement strategy underway</li> </ul>					
<b>Organizational Restructure</b>	<ul style="list-style-type: none"> <li>• New Capital Delivery Executive Directors onboarding</li> <li>• Integrated Capital Delivery Department</li> </ul>					
<b>Betterments and Scope Control</b>	<ul style="list-style-type: none"> <li>• Betterment policy implementation</li> <li>• Project partnerships with AHJs to align scope</li> </ul>					
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# Owner of Choice – Procurement Metrics

*Simplify, streamline, partner, and scale for ST3*



# Owner of Choice – Requirements

## Understanding project requirements and resources



1

Requirements

Owners understanding  
of the project

### METRICS

- Scope and other procurement docs are complete
- Updated templates
- Relevant Quals, Past Performance
- Project management plan complete

Project scope documented

New contract and procurement templates

Qualifications to bring most qualified team on board

Bundling and delivery method strategy





# Owner of Choice – Industry Outreach

## Revitalizing Sound Transit Industry Engagement



2  
Industry  
Outreach

Identify and partner with  
industry partners

### METRICS

- # outreach events
- # Project Workshops
- # engagement with HUBs and new firms
- # new firms that attend outreach
- Outreach well ahead of solicitation

## Participation in 20+ industry events



- One on One meetings with industry
- Association of General Contractors (AGC) Member Meetings
- AGC Best Practices Committee
- AGC/PLA Roundtable
- Tabor 100 Industry Events
- WSLE Workshop
- OMFS Request for Information
- Joint ST and Contractor Lessons Learned Meetings
- Industry Conferences Participation
- WTS International (Women in Transportation)



- 2024 Regional Contracting Expo
- Joint project submissions for industry recognition
- Diversity Oversight Committee
- National Assoc. of Minority Contractors monthly meetings
- Assoc. of Women and Minority Owned Businesses monthly meetings
- NW Minority Builders Alliance monthly meetings
- ST/WSDOT/Minority Business Development Agency: Capacity Building Mentor Protégé Program
- COMTO HUB Committee Meetings

# Owner of Choice – Industry Outreach

## Increasing industry partner interest and inclusivity



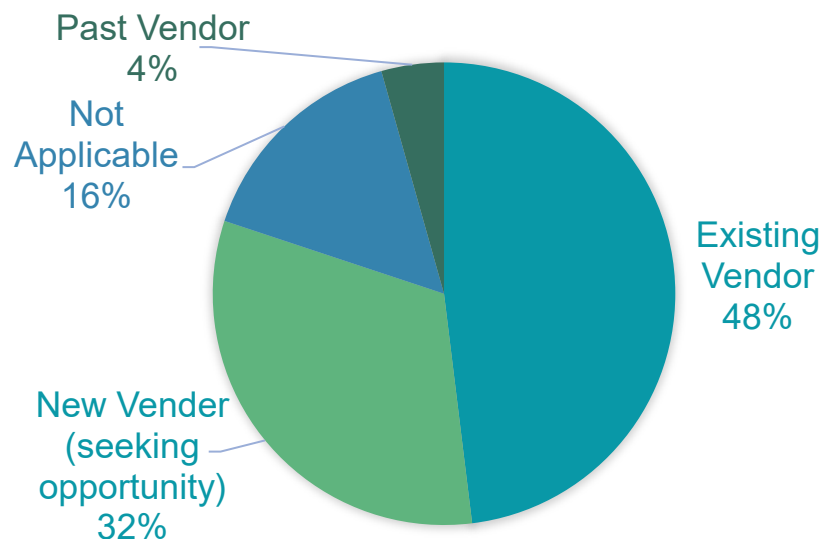
2

Industry  
Outreach

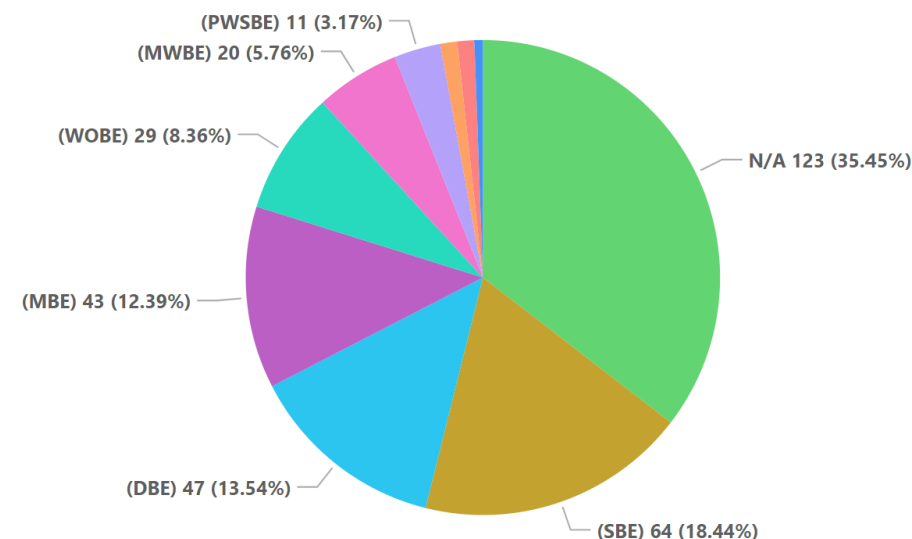
Recent metrics from September 24 ST industry event

- 32% - New vendors (have not worked with ST previously)
- 64% - Historically under-utilized businesses (HUBs)

Vendor Status Breakdown



HUB Breakdown



Identify and partner with  
industry partners

### METRICS

- # outreach events
- # Project Workshops
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# Owner of Choice – Procurement Strategy

## Collaborating on ST2/ST3 procurement strategy with the industry



3

Procurement  
Strategy

Appropriate strategy  
for the project

### METRICS

- Rolling 2 yr. Min. Forecasts
- # RFIs
- Clear risk allocation
- Robust workforce and business inclusion goals

2-year procurement forecast shared with industry

Requests for Information (RFIs) to get feedback before solicitation

Workshops before solicitation: WSLE workshop with 22 companies

DBE Goals and reporting on LBE, SBE, MBE, MWBE, WBE Veteran, and LGBTQ participation

*“This is how we like to collaborate.”*  
– AGC Seattle District Manager





# Owner of Choice – Solicitation

*Collaborating with industry to engage and submit quality proposals*



4  
Solicitation

Clear and efficient  
solicitation

## METRICS

- # Respondents
- # RFIs
- Allow appropriate time to bidders
- Quality of proposals
- Cost proposals within the target budget

Increased vendor registration in the Sound Transit vendor portal

- 423 new registrations since May
- 6713 total registered vendors

Biddingo: ST Procurement Vendor Portal

<https://www.soundtransit.org/get-to-know-us/doing-business-with-us>



## Sound Transit

Sound Transit (Central Puget Sound Regional Transit Authority) has partnered with Biddingo.com to provide information regarding contracting opportunities at Sound Transit. All guests to our site can view solicitations, bid results and solicitation award information. If you are interested in working with Sound Transit please register using the Vendor Registration button below in order to receive email notifications about upcoming projects in your field(s) of interest. Doing so will enable you to download solicitation documents, associated addenda and will contain information about how to respond to the solicitation. Sound Transit is an Equal Opportunity Employer and encourages

Minority, Women and Disadvantaged Business Enterprises to participate in the competitive procurement process. Firms are also advised that Sound Transit expects contractors, consultants, and vendors to adhere to certain Sound Transit policies while on Sound Transit's premises or when communicating with Sound Transit employees. In addition to advertising contract opportunities here on the agency's solicitation web site, it is also Sound Transit's policy to advertise solicitations greater than \$250,000 in the Daily Journal of Commerce. This site is intended to meet the requirements of RCW 39.04.155.

Vendor Registration

# Owner of Choice – Contract Award

## Collaborating with industry to prepare for contract negotiation



5  
Contract  
Award

Streamlined procurements

Procurement schedule adherence

Negotiate and award  
contracts

### METRICS

- Negotiation time
- Board approval time
- # protests
- Awards within project schedule
- Awards within target budget



### Upcoming opportunities

#### Operations and Maintenance Facility South (OMF South)

**About:** OMF South will store and maintain trains to support future light rail extensions to Tacoma, West Seattle, and the entire region. The facility will be built along S 336th St in Federal Way.

**Contracts:** Two construction contracts using Progressive Design-Build (PDB) as the delivery method.

**Schedule:** Procurement between late 2024 and 2025.

#### Stride bus rapid transit (BRT)

**About:** Stride BRT will provide fast, frequent, and reliable bus service and connections to light rail in communities north, east, and south of Lake Washington. The program also includes a new bus maintenance base in Bothell.

**Contracts:** Seven construction contracts using Design-Bid-Build (DBB) as the delivery method.

**Schedule:** Procurement between late 2024 and 2025.

#### West Seattle Link Extension

**About:** West Seattle Link will add 4.1 miles and four new stations to our regional light rail system between SODO and West Seattle's Alaska Junction neighborhood.

**Contracts:** Several construction contracts potentially using Progressive Design-Build, Heavy Civil General Contractor/Construction Manager (GC/CM), Traditional GC/CM, and DBB delivery methods.

**Schedule:** Procurement between 2025 and 2028.

#### Tacoma Dome Link Extension

**About:** Tacoma Dome Link will add nearly 10 miles to our regional light rail system between Federal Way and Tacoma.

**Contracts:** Currently reviewing design and construction delivery methods GC/CM, DB, PDB, and DBB.

**Schedule:** To be determined.

#### Ballard Link Extension

**About:** Ballard Link will add nearly 8 miles to our regional light rail system. This project will see the construction of nine new stations from Chinatown-International District to Ballard, including a new downtown Seattle rail-only tunnel.

**Contracts:** Several construction contracts potentially using PDB, Heavy Civil GC/CM, Traditional GC/CM, and DBB delivery methods.

**Schedule:** Procurement between 2027 and 2030.

#### Everett Link Extension

**About:** Everett Link will add 16 miles and seven new stations to our regional light rail system between Lynnwood and Everett, including one provisional (unfunded) station at SR 99/Airport Road.

**Contracts:** Currently reviewing design and construction delivery methods, including GC/CM, DB, PDB, and DBB.

**Schedule:** To be determined.

#### Operations and Maintenance Facility North (OMF North)

OMF North will store and maintain trains to support future light rail extensions to Everett and the entire region. The facility will require 80+ acres of property near the light rail line. We are currently advancing the environmental review.

Learn more and subscribe  
for contract updates:  
[soundtransit.org/PCA](https://soundtransit.org/PCA)

Questions? Contact us:  
✉ [ContractsHelp@soundtransit.org](mailto:ContractsHelp@soundtransit.org)

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 **SOUNDTRANSIT**

# Owner of Choice – Delivery Collaboration

*Simplify, streamline, and scale for ST3*



6  
Delivery

Contract annual performance reviews in new PMIS system

Quarterly round tables

Annual firm meeting

Capture performance and provide feedback

## METRICS

- Annual performance reviews and
- Annual partner meeting
- HUB Roundtables





# Owner of Choice – Lessons Learned

*Lynwood Link Lessons Learned action plan in process*



7

Lessons  
Learned

Lessons Learned

## METRICS

- End of contract joint lessons learned
- ST partner performance report
- Lessons Learned action plan
- Use past performance on future solicitations

## *Top Areas of Focus*

Contractor input

Communication

Collaboration



# Technical Advisory Group implementation

## Next report focus area

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*Thank you.*



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