# Project Performance Tracker Status Update

System Expansion Committee 2/8/24



#### Why we are here

- Monthly overview to the SEC on project status changes reflected in the most recent update to the project performance tracker
  - Online tracker updated on February 5, 2024
  - Data is as of December 2023
- Highlight emerging issues that may lead to future project status changes

Note: No Board action requested for this presentation.

### Project Status - Planning

Project	Budget Risk	Schedule Risk (to next milestone)	Schedule Risk (to delivery date)	
Ballard Link Extension			<u> </u>	
DuPont Extension			•	
Everett Link Extension	<b>A</b>	<b>♦</b>	•	
Lakewood Station Access Improvement		<b>A</b>		
Link Operations & Maintenance Facility: North	<b>A</b>	<b>♦</b>	•	
Link Operations & Maintenance Facility: South	<b>♦</b>	<b>♦</b>	<b>♦</b>	
North Corridor Maintenance of Way		<b>♦</b>		
Series 3 LRV Fleet Expansion		<b>♦</b>	<b>♦</b>	

Status	Budget Risk	Schedule Risk (to next milestone)	Schedule Risk (to delivery date)	Chan	nges
	On/under budget	On/ahead of schedule	On/ahead of schedule	*	Indicates change to
	0.1-5% over budget	Delay of 1-6 months	Opening 1-6 months behind schedule		project status in the most current update
<b>\rightarrow</b>	More than 5% over budget	Delayed by 6+ months	Opening 6+ months behind schedule		



## Project Status - Planning continued

Project	Budget Risk	Schedule Risk (to next milestone)	Schedule Risk (to delivery date)
Sounder South Capacity Expansion Program	•	•	0
South Boeing Access Road Infill Station		<b>A</b>	•
South Graham St Infill Station		<b>A</b>	•
South Tacoma Access Improvement		<b>A</b>	•
Tacoma Dome Link Extension		•	•
Tacoma Dome Station Access & Parking Improvement		<b>♦</b>	<b>♦</b>
West Seattle Link Extension		•	<u> </u>

Status	Budget Risk	Schedule Risk (to next milestone)	Schedule Risk (to delivery date)	Changes
	On/under budget	On/ahead of schedule	On/ahead of schedule	★ Indicates change to project status in the
	0.1-5% over budget	Delay of 1-6 months	Opening 1-6 months behind schedule	most current update
<b>•</b>	More than 5% over budget	Delayed by 6+ months	Opening 6+ months behind schedule	



#### Project Status - Construction

Project	Scheduled Opening	% Complete Construction	Budget Risk	Contingency Cost Risk (entire project)	Contingency Cost Index (construction cost only)	Schedule Risk
Bus Base North	Dec. 2027	0.0%			•	▲ ★
Downtown Redmond Link Extension	Nov. 2024	85.4%	•	•	•	<u> </u>
East Link Extension	Nov. 2025	98.5%			•	<b>♦</b>
Federal Way Link Extension	Apr. 2026	83.0%			•	<b>♦</b>
Hilltop Tacoma Link Extension	Sep. 2023	99.4%	<b>♦</b>		•	<b>♦</b>
I-405 Stride BRT	Jun. 2029	0.0%			•	0
Lynnwood Link Extension	Jul. 2024	97.5%			•	<b>♦</b>
NE 130th St Infill Station	Jun. 2026	23.5%			•	0
Series 2 LRV Fleet Expansion	Dec. 2025	80.3%			•	<u> </u>
SR 522/NE 145th Stride BRT	Jun. 2028	0.0%			•	<u> </u>
Sumner, Kent, and Auburn Stations Parking and Access Improvements	Jun. 2027	4.2%	•	•	0	<b>△</b> ★

Status Budget Risk
On/under budget

0.1-5% over budget

More than 5% over budget

Contingency Cost Risk (entire project)
Balance is above plan

Balance is below plan
Balance is near or below minimum

**Contingency Cost Index (construction costs)** 

High index/low risk to contract values

Medium index/moderate risk to contract values

Low index/high risk to contract values

Schedule Risk

Contingency above plan

Contingency below plan

Contingency at/below minimum

Changes

Indicates change to project status in the most current update



#### Potential Project Status Trends and Next Steps

#### Capital program cost and schedule trends

- Opinion of Probable Cost Review may result in a variance (increased cost) with the finance plan for several projects
- Schedule impacts may be realized due to project risk and potential schedule delays
- Further assessment is required before impacts to specific projects are determined

#### Next Steps

- Staff initiative under way to refine internal strategy for scope control and cost management on development projects
- New quality risk metric to be added to the Tracker in Spring 2024



## Thank you.



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