

# ***Environmental Services MATOC***

*(Multiple Award Task Order Contract)*

*System Expansion Committee*

*06/12/2025*



# Why We Are Here

**Motion No. M2025-32:** Authorizing the chief executive officer to execute 15 individual Multiple Award Task Order Contracts for five years, each with two one-year options to extend, with Akana, Atlas, CDM Smith, Confluence Environmental Company, Cordoba Corporation, ESA, Haley & Aldrich, HNTB Corporation, Jacobs Engineering Group, Inc, Kimley-Horn and Associates, Inc., Parametrix, RSI Remediation, LLC, Stell Environmental, TRC Environmental Corporation, and WSP USA Inc. to provide Sound Transit with environmental services such that the **aggregate total of the 15 contracts does not exceed \$500,000,000 over the potential seven-year period.**

- Prime Contracts: **15** (4 Small Firms, 4 medium Firms, 7 Large Firms)
- Contract Term: **5 Years** (+2 Options 1-Year Renewals)

# MATOC Background

- MATOC stands for **Multiple Award Task Order Contract** - type of bench or on-call contract (Bench contracts used today and used around the country).
- Nimble contract with **access to experts** to **support a collection of projects or tasks**.
- **Saves time and cost** for the owner and industry (Programmatic Opportunity).
- **Responds to the TAG recommendation** and fulfills the **Equity in Infrastructure pledge goals**.
- Critical capacity building
- **Required for affordability efforts**
- **Responds to Motion M2024-59**

## **Partial list of organizations that utilize large bench contracts or MATOCs:**

Army Corps of Engineers  
Chicago, Denver, Phoenix, Miami-Dade County  
Transit Agencies and Authorities  
**TriMet (Portland, OR)**  
Metropolitan Transportation Authority (MTA, New York)  
Washington Metropolitan Area Transit Authority  
(WMATA, DC)  
Chicago Transit Authority  
**Port of Seattle, WA**  
**Public Utility Districts (Snohomish County PUD, WA)**  
Airports Authorities (Dallas/Fort Worth)  
Los Angeles World Airports  
Los Angeles Community College District  
State University Systems (SUNY, DASNY)  
GSA Cooperative Purchasing  
OMNIA Partners, NCPA  
Department of Transportation  
**FHWA Western Federal Lands Division**  
Federal Aviation Administration  
Department of the Interior  
Department of State  
**Washington State DOT (on-call task order contracts)**  
**Oregon DOT (IDIQ for similar-scope projects)**

# ***MATOC Funding***

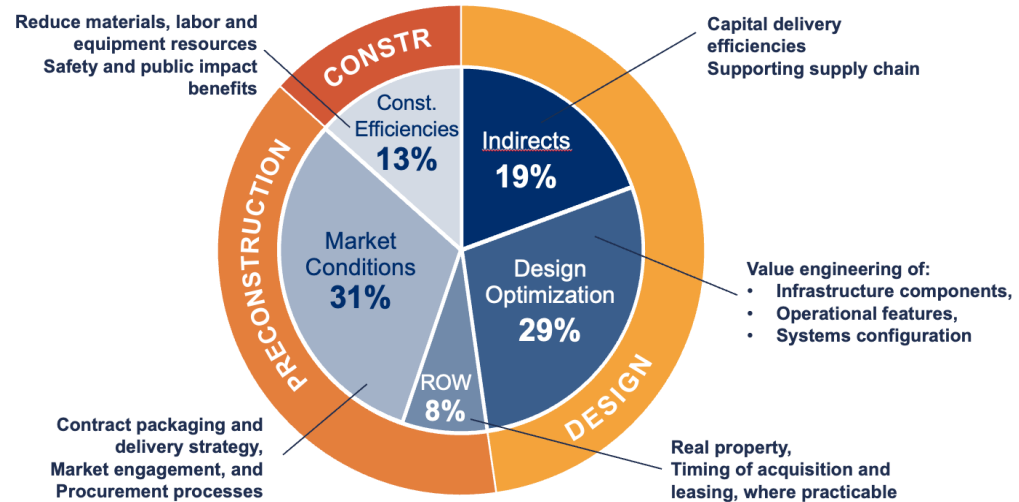
- Not requesting a budget allocation.
- Funding will come from board-approved capital and operating budgets on a task order basis.
- Does not impact the affordability of the agency's Long Range Financial Plan, as the services are already incorporated in the annual operating plan and capital project budgets.

*Agency wide collaborative efforts include Legal, Finance, CREI, Procurement*

# Contract Structure

- **Multi-year, On-Call Contracts**
  - ✓ 5 base years + 2 one-year options
- **Qualifications based selection**
- **Multiple awards**
  - ✓ Small, medium and large primes
  - ✓ Can add primes and subconsultants
- **Capacity Building**
- **Support small to large projects**
  - ✓ SOGR projects
  - ✓ Emergency efforts
- **Task Orders**
  - ✓ Funded by project budgets

**Maintain high standards – Build strong relationships**  
**Increases Organization – Continuous Improvement**



*Cost Workplan Opportunity Categories  
responding to Motion M2024-59*

# ***MATOC Opportunities and Risks***

- Agency wide use and agency managed processes
- Cost and schedule savings
- Capacity building and 18% DBE target goal
- Reduced number of procurements
- Task order efficiencies, i.e. leveraging positions and rates
- Mark-up on subconsultants
- Insurance commensurate with task order scope. Subconsultant insurance required at the time of task orders
- Mentor protégé program, interns and youth engagement
- Yearly performance meeting with firms and ability for firms update their qualifications yearly
- Ability to add primes and subconsultants
- Align work to firms (project type, size and complexity)

- Typical risks related to professional services contracts (i.e. errors and omissions)
- Efficient administration of the contract and the task order process
- Utilization of the bench of firms and transparency with firms
- Agency staffing to administer MATOC processes
- Coordination across task orders
- Implementation of technology to manage processes

# ***MATOC: Part of Cost Savings Workplan***

- Cost savings workplan opportunity item
- Programmatic cost opportunities estimated to reduce ST3 total project costs by approximately 4%

**MATOC would increase programmatic opportunity cost savings to approximately 5%**

- MATOC savings:
  - Staff time and other administrative costs associated with lengthy procurement and contract start-ups
  - Reduced consultant pricing escalation due to faster awards and negotiated rates
  - Lower transaction costs through standardized scope and pricing terms

# MATOC Capacity

- ST3 program budget
- Project WBS (work breakdown structure) codes (Benchmarking from ST2)
- Work during planning, design and construction
- Capacity for agency wide use

## ***Environmental MATOC scope includes:***

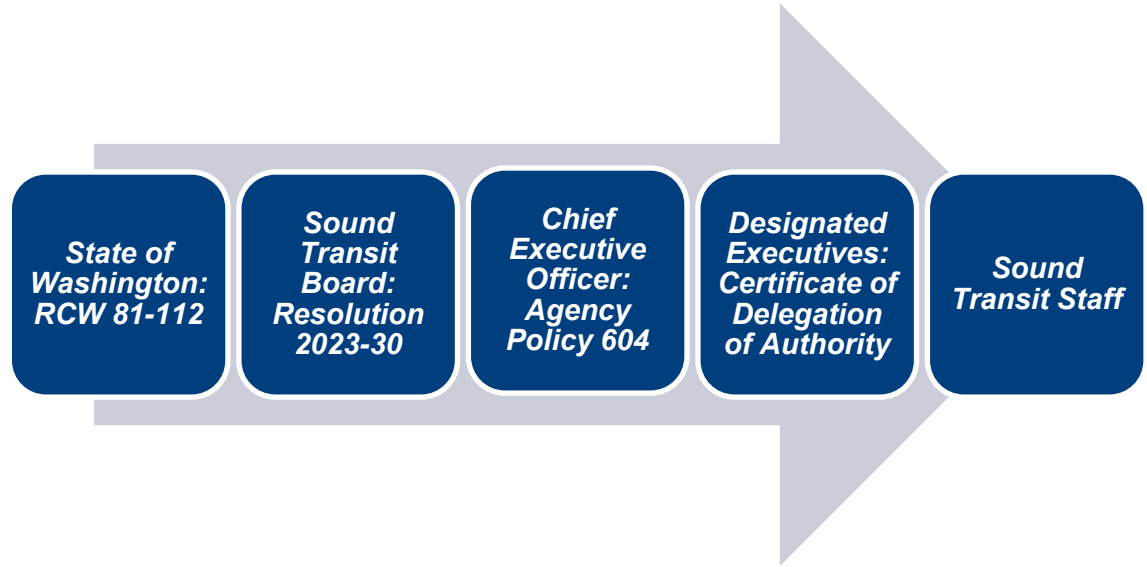
*Cost work plan cost savings measures  
Environmental Planning (NEPA/SEPA)  
Technical Analysis (Traffic, Noise, Ecosystems,  
Water Resources, etc.)  
Environmental Permitting  
Environmental Compliance and Auditing  
Ecosystem mitigation design and monitoring  
Stormwater permit compliance  
Cultural Resources and Tribal Engagement*

*Environmental Due Diligence  
Contaminated materials remediation  
Hazardous materials studies  
Green Building  
Sustainable Construction Practices  
Climate Change Vulnerability Analysis  
Sustainability Data Collection and Analysis  
Zero Carbon Fleets and Facilities*



# MATOC Escalation and Authority Alignment

- MATOCs will be administered in accordance with Resolution No. R2023-30 (10/2023)
- Task orders over \$10M - SEC
- Task orders over \$50M - Board
- All actions presented to the board will be transparent regarding affordability

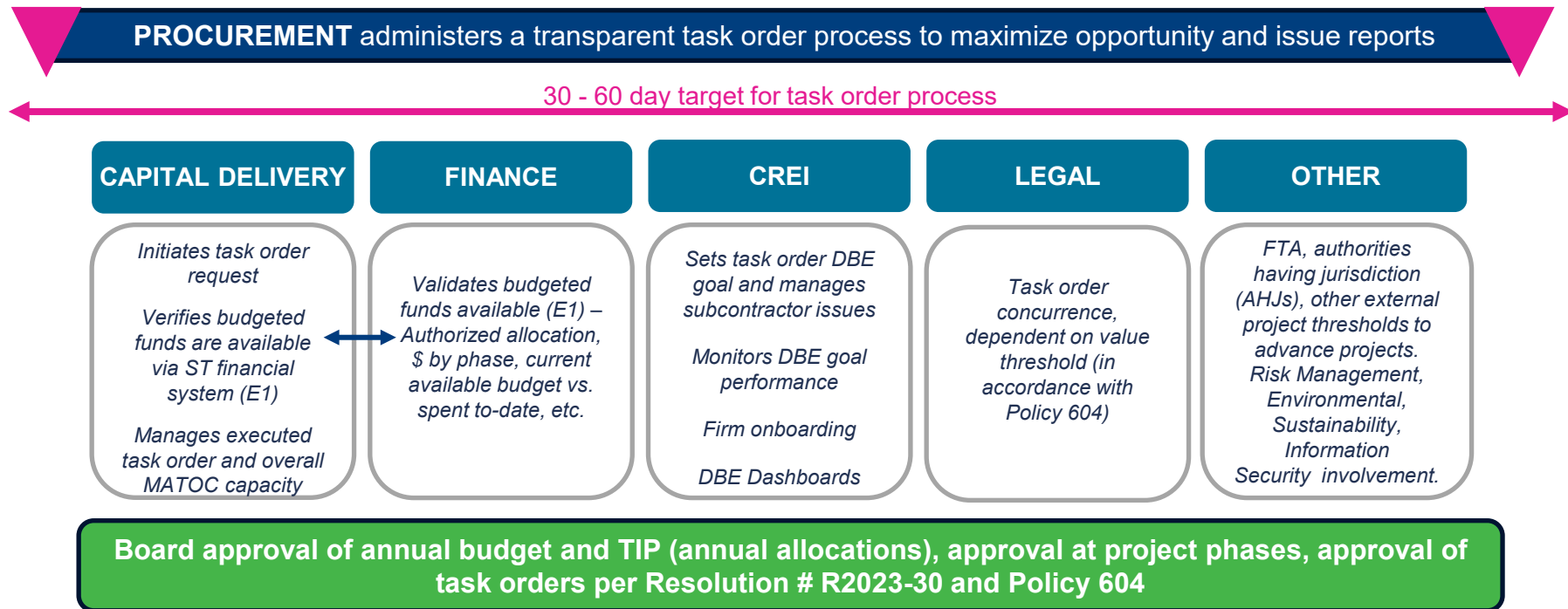


*From February 23, 2021, Virtual Procurement Workshop – Delegation of Authority*

*MATOC task orders will follow the same escalation and governance process as other Sound Transit procurements.*

# Process

## Multiple departments involved in the task order process and reporting

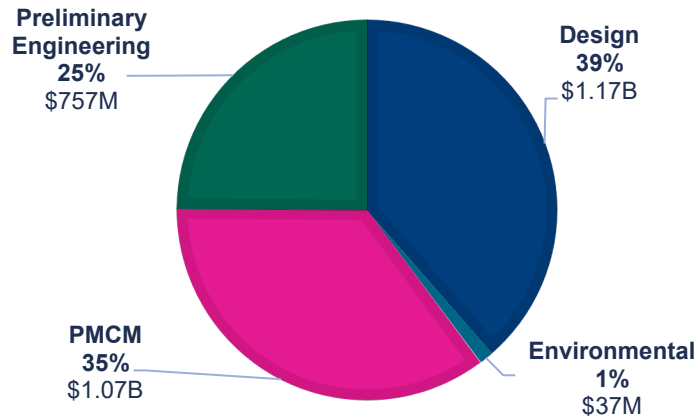


Note: Activities listed in department boxes are only a partial list.

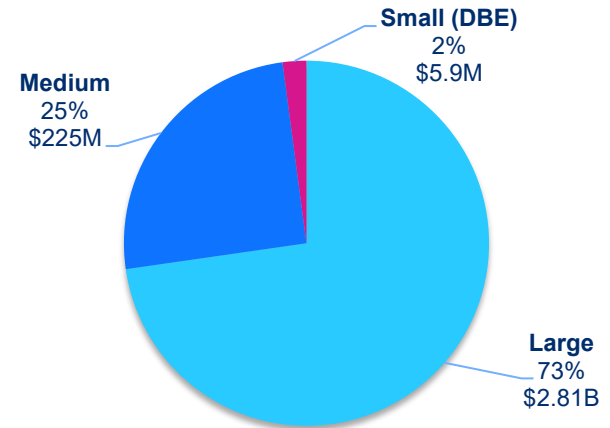
# Professional Services Contracts to date

- 143 Professional Services Contracts (primes), valued at \$3.04 Billion (since 1998)

## SCOPE CATEGORY BREAKDOWN



## FIRM SIZE BREAKDOWN

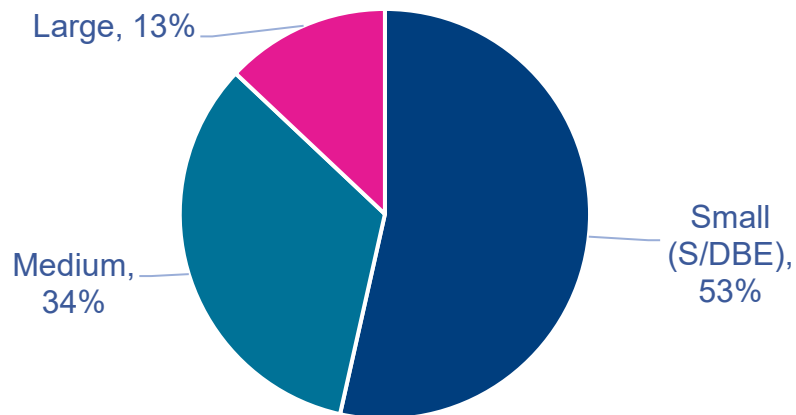


Data as of Q3 2024. Full award values are shown above and include both active and closed contracts.

# ***Environmental MATOC – Firm Size Breakdown***

- DBE target: 18%
- Certified Small Businesses and DBE firms: 97
- Extensive outreach - over 14 industry outreach events across the region and taxing district
- More than 700 individuals and over 115 companies at the pre-proposal meeting
- More than 200 companies participated in the procurement
- Targeted outreach to over 400 SBE and DBE firms specializing in environmental work

FIRM SIZE BREAKDOWN  
(PRIMES & SUBCONSULTANTS)



***Largest number of awards to local and small firms for the agency***

# Capacity Building

## Environmental MATOC Teams:

- 15 Primes
- 174 Subconsultants
- 5 Primes new to ST
- 66 Subs new to ST
- 117 Local firms
- 97 SBE/DBE firms
- 3 Primes previously subconsultants

*71 new firms supporting ST*

Prime - Small Size Teams	# of Subs	# of New Firms
Akana (New prime)	6	3
Confluence Environmental Company (New prime)	7	0
RSI Remediation, LLC (New to ST)	9	4
Stell Environmental Enterprises, Inc (New to ST)	4	2
Prime - Medium Size Teams	# of Subs	# of New Firms
Cordoba Corporation (New to ST)	30	8
Parametrix	16	2
ESA	17	3
Haley & Aldrich (New to ST)	18	4
Prime - Large Size Teams	# of Subs	# of New Firms
Atlas Technical Consultants, LLC (New Prime)	16	3
CDM Smith	15	5
HNTB Corporation	25	3
Jacobs Engineering Group, Inc	38	10
Kimley-Horn and Associates, Inc	26	0
TRC Environmental Corporation (New to ST)	37	5
WSP USA Inc	48	19

# Next Steps

- Q2 2025 – Design MATOC
- Q3 2025 – Project Management/Construction Management MATOC
- Reports to SEC on MATOC Task Order Awards
- Requests for funding through the projects
- Requests for large task order awards
- Monthly reporting on task orders (similar to the monthly contracts reports)
- Firm onboarding and firm boot camps by CREI
- Implement technology solutions (interim and long term)

# *Request*

Staff are recommending approval of the award of Multiple Award Task Order Contracts (MATOC) for Environmental Services.

- Prime Contracts: **15** (4 Small Firm, 4 medium Firm, 7 Large Firms)
- Contract Term: **5 Years** (+2 Options 1-Year Renewals)
- Total Contract Capacity: Not to Exceed **\$500,000,000** aggregate for all contracts

*Thank you.*



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