

Environmental Services MATOC

(Multiple Award Task Order Contract)

System Expansion Committee

06/26/2025



Why We Are Here

Motion No. M2025-32: Authorizing the chief executive officer to execute 15 individual Multiple Award Task Order Contracts for five years, each with two one-year options to extend, with Akana, Atlas, CDM Smith, Confluence Environmental Company, Cordoba Corporation, ESA, Haley & Aldrich, HNTB Corporation, Jacobs Engineering Group, Inc, Kimley-Horn and Associates, Inc., Parametrix, RSI Remediation, LLC, Stell Environmental, TRC Environmental Corporation, and WSP USA Inc. to provide Sound Transit with environmental services such that the **aggregate total of the 15 contracts does not exceed \$500,000,000 over the potential seven-year period.**

- Prime Contracts: **15** (4 Small Firms, 4 medium Firms, 7 Large Firms)
- Contract Term: **5 Years** (+2 Options 1-Year Renewals)

MATOC Background

- MATOC stands for **Multiple Award Task Order Contract** - type of bench or on-call contract (Bench contracts used today and used around the country).
- Nimble contract with **access to experts** to **support a collection of projects or tasks**.
- **Saves time and cost** for the owner and industry (Programmatic Opportunity).
- **Responds to the TAG recommendation** and fulfills the **Equity in Infrastructure pledge goals**.
- Critical capacity building
- **Required for affordability efforts**
- **Responds to Motion M2024-59**

Partial list of organizations that utilize large bench contracts or MATOCs:

Army Corps of Engineers
Chicago, Denver, Phoenix, Miami-Dade County
Transit Agencies and Authorities
TriMet (Portland, OR)
Metropolitan Transportation Authority (MTA, New York)
Washington Metropolitan Area Transit Authority
(WMATA, DC)
Chicago Transit Authority
Port of Seattle, WA
Public Utility Districts (Snohomish County PUD, WA)
Airports Authorities (Dallas/Fort Worth)
Los Angeles World Airports
Los Angeles Community College District
State University Systems (SUNY, DASNY)
GSA Cooperative Purchasing
OMNIA Partners, NCPA
Department of Transportation
FHWA Western Federal Lands Division
Federal Aviation Administration
Department of the Interior
Department of State
Washington State DOT (on-call task order contracts)
Oregon DOT (IDIQ for similar-scope projects)

MATOC Funding

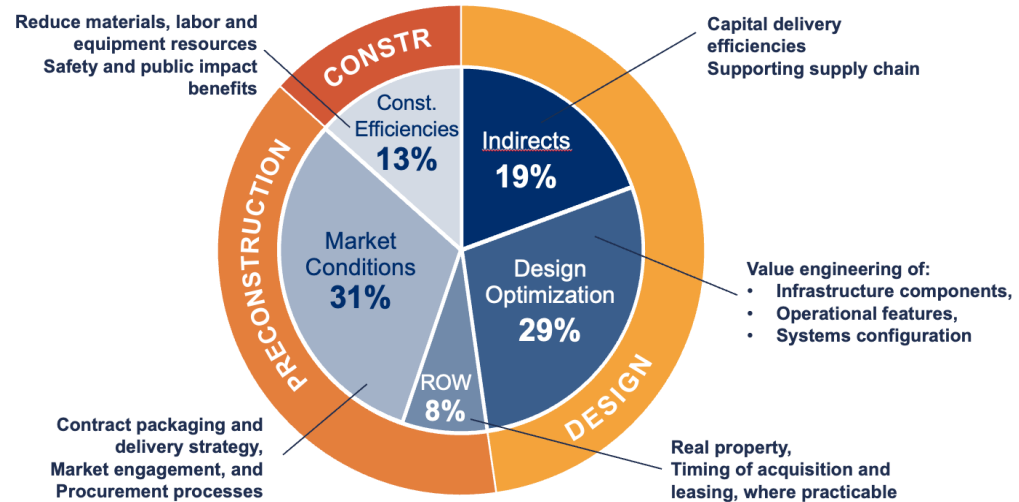
- Not requesting a budget allocation.
- Funding will come from board-approved capital and operating budgets on a task order basis.
- Does not impact the affordability of the agency's Long Range Financial Plan, as the services are already incorporated in the annual operating plan and capital project budgets.

Agency wide collaborative efforts include Legal, Finance, CREI, Procurement

Contract Structure

- **Multi-year, On-Call Contracts**
 - ✓ 5 base years + 2 one-year options
- **Qualifications based selection**
- **Multiple awards**
 - ✓ Small, medium and large primes
 - ✓ Can add primes and subconsultants
- **Capacity Building**
- **Support small to large projects**
 - ✓ SOGR projects
 - ✓ Emergency efforts
- **Task Orders**
 - ✓ Funded by project budgets

Maintain high standards – Build strong relationships
Increases Organization – Continuous Improvement



*Cost Workplan Opportunity Categories
responding to Motion M2024-59*

MATOC Opportunities and Risks

- Agency wide use and agency managed processes
- Cost and schedule savings
- Capacity building and 18% DBE target goal
- Reduced number of procurements
- Task order efficiencies, i.e. leveraging positions and rates
- Mark-up on subconsultants
- Insurance commensurate with task order scope. Subconsultant insurance required at the time of task orders
- Mentor protégé program, interns and youth engagement
- Yearly performance meeting with firms and ability for firms update their qualifications yearly
- Ability to add primes and subconsultants
- Align work to firms (project type, size and complexity)

- Typical risks related to professional services contracts (i.e. errors and omissions)
- Efficient administration of the contract and the task order process
- Utilization of the bench of firms and transparency with firms
- Agency staffing to administer MATOC processes
- Coordination across task orders
- Implementation of technology to manage processes

MATOC: Part of Cost Savings Workplan

- Cost savings workplan opportunity item
- Programmatic cost opportunities estimated to reduce ST3 total project costs by approximately 4%

MATOC would increase programmatic opportunity cost savings to approximately 5%

- MATOC savings:
 - Staff time and other administrative costs associated with lengthy procurement and contract start-ups
 - Reduced consultant pricing escalation due to faster awards and negotiated rates
 - Lower transaction costs through standardized scope and pricing terms

MATOC Capacity

- ST3 program budget
- Project WBS (work breakdown structure) codes (Benchmarking from ST2)
- Work during planning, design and construction
- Capacity for agency wide use

Environmental MATOC scope includes:

Cost work plan cost savings measures

Environmental Planning (NEPA/SEPA)

Technical Analysis (Traffic, Noise, Ecosystems, Water Resources, etc.)

Environmental Permitting

Environmental Compliance and Auditing

Ecosystem mitigation design and monitoring

Stormwater permit compliance

Cultural Resources and Tribal Engagement

Environmental Due Diligence

Contaminated materials remediation

Hazardous materials studies

Green Building

Sustainable Construction Practices

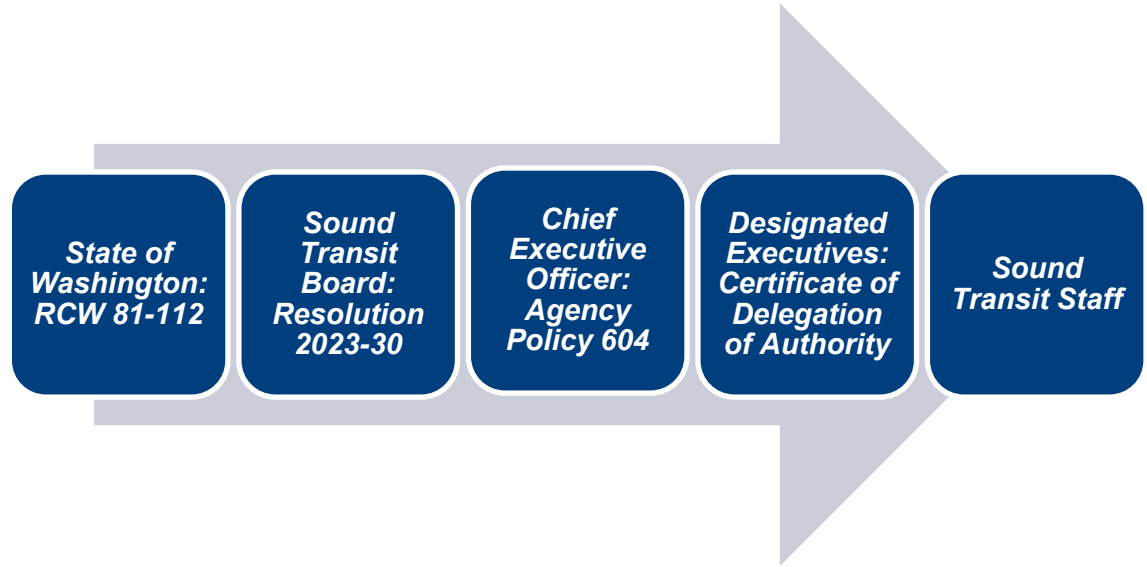
Climate Change Vulnerability Analysis

Sustainability Data Collection and Analysis

Zero Carbon Fleets and Facilities

MATOC Escalation and Authority Alignment

- MATOCs will be administered in accordance with Resolution No. R2023-30 (10/2023)
- Task orders over \$10M - SEC
- Task orders over \$50M - Board
- All actions presented to the board will be transparent regarding affordability

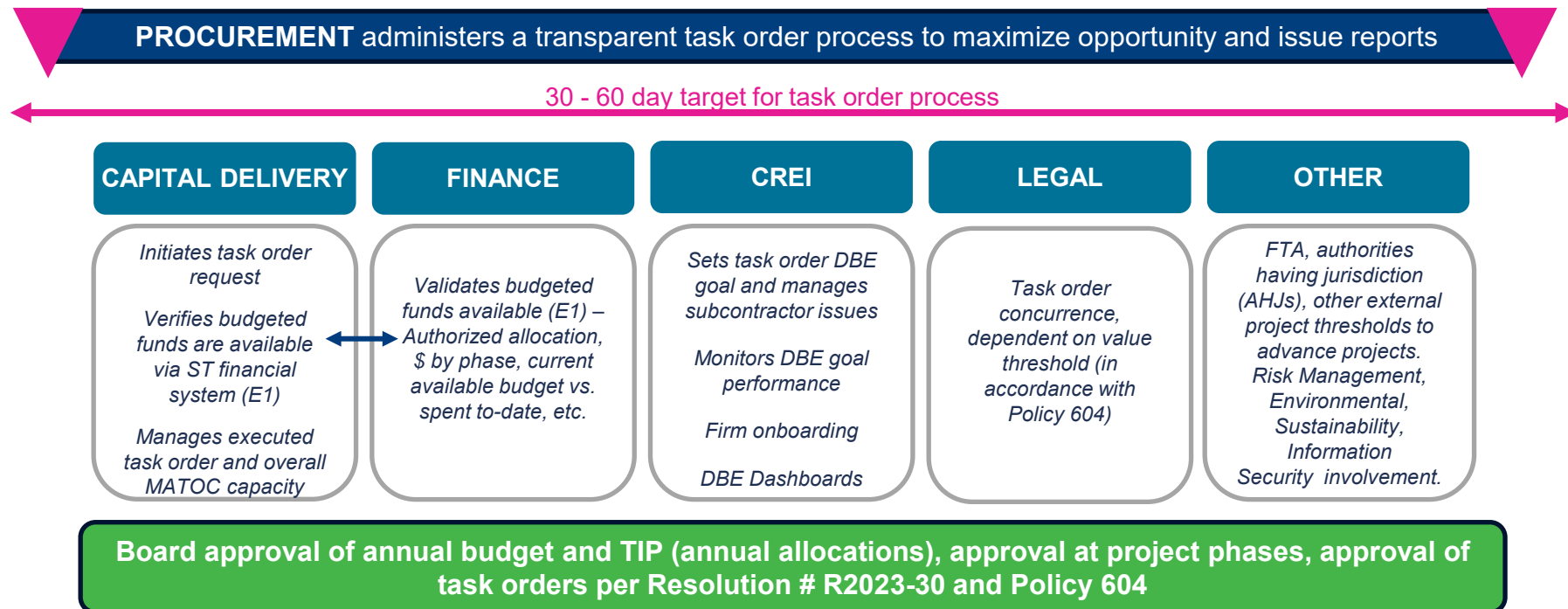


From February 23, 2021, Virtual Procurement Workshop – Delegation of Authority

MATOC task orders will follow the same escalation and governance process as other Sound Transit procurements.

Process

Multiple departments involved in the task order process and reporting

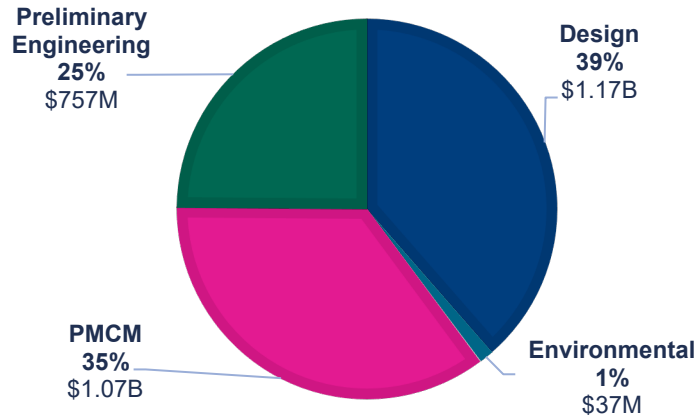


Note: Activities listed in department boxes are only a partial list.

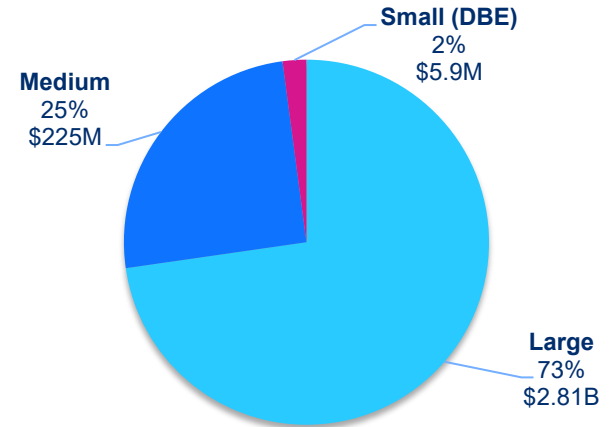
Professional Services Contracts to date

- 143 Professional Services Contracts (primes), valued at \$3.04 Billion (since 1998)

SCOPE CATEGORY BREAKDOWN



FIRM SIZE BREAKDOWN

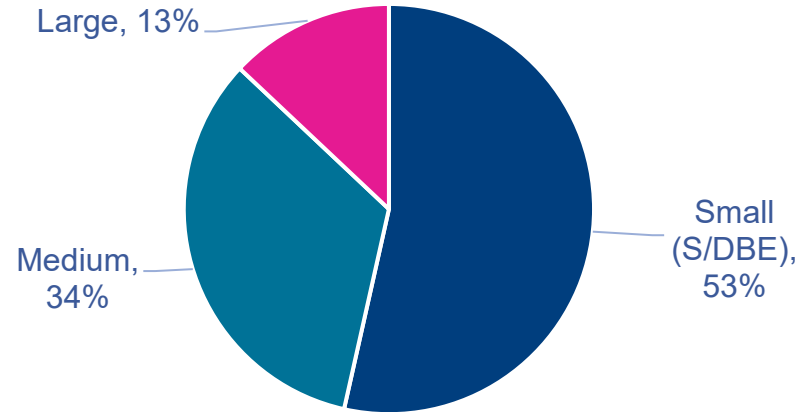


Data as of Q3 2024. Full award values are shown above and include both active and closed contracts.

Environmental MATOC – Firm Size Breakdown

- DBE target: 18%
- Certified Small Businesses and DBE firms: 97
- Extensive outreach - over 14 industry outreach events across the region and taxing district
- More than 700 individuals and over 115 companies at the pre-proposal meeting
- More than 200 companies participated in the procurement
- Targeted outreach to over 400 SBE and DBE firms specializing in environmental work

FIRM SIZE BREAKDOWN
(PRIMES & SUBCONSULTANTS)



Largest number of awards to local and small firms for the agency

Capacity Building

Environmental MATOC Teams:

- **15 Primes**
- **174 Subconsultants**
- **5 Primes new to ST**
- **66 Subs new to ST**
- **117 Local firms**
- **97 SBE/DBE firms**
- **3 Primes previously subconsultants**

71 new firms supporting ST

| Prime - Small Size Teams | # of Subs | # of New Firms |
|--|-----------|----------------|
| Akana (New prime) | 6 | 3 |
| Confluence Environmental Company (New prime) | 7 | 0 |
| RSI Remediation, LLC (New to ST) | 9 | 4 |
| Stell Environmental Enterprises, Inc (New to ST) | 4 | 2 |
| Prime - Medium Size Teams | # of Subs | # of New Firms |
| Cordoba Corporation (New to ST) | 30 | 8 |
| Parametrix | 16 | 2 |
| ESA | 17 | 3 |
| Haley & Aldrich (New to ST) | 18 | 4 |
| Prime - Large Size Teams | # of Subs | # of New Firms |
| Atlas Technical Consultants, LLC (New Prime) | 16 | 3 |
| CDM Smith | 15 | 5 |
| HNTB Corporation | 25 | 3 |
| Jacobs Engineering Group, Inc | 38 | 10 |
| Kimley-Horn and Associates, Inc | 26 | 0 |
| TRC Environmental Corporation (New to ST) | 37 | 5 |
| WSP USA Inc | 48 | 19 |

Next Steps

- Q2 2025 – Design MATOC
- Q3 2025 – Project Management/Construction Management MATOC
- Reports to SEC on MATOC Task Order Awards
- Requests for funding through the projects
- Requests for large task order awards
- Monthly reporting on task orders (similar to the monthly contracts reports)
- Firm onboarding and firm boot camps by CREI
- Implement technology solutions (interim and long term)

Request

Staff are recommending approval of the award of Multiple Award Task Order Contracts (MATOC) for Environmental Services.

- Prime Contracts: **15** (4 Small Firm, 4 medium Firm, 7 Large Firms)
- Contract Term: **5 Years** (+2 Options 1-Year Renewals)
- Total Contract Capacity: Not to Exceed **\$500,000,000** aggregate for all contracts

Thank you.



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