

***Project Management Construction
Management (PMCM) Services MATOC
(Multiple Award Task Order Contract)***

Motion No. M2025-62

System Expansion Committee

12/11/2025



Why We Are Here

Motion No. M2025-62: Authorizing the chief executive officer to execute 22 individual Multiple Award Task Order Contracts for five years, each with two one-year options to extend, with Cooper Zietz Engineers, Inc. DBA Akana, Axiom Consulting and Project Management LLC, Bechtel Infrastructure Corporation, Cumming Management Group, Inc., EPC Consultants, Inc., Ergosync, LLC, Furtado & Associates, Inc., H.W. Lochner, Inc., HDR Engineering, Inc., Hill International, Inc., HNTB Corporation, Jacobs Project Management Co., KBA, Inc., Morgner Technology Management DBA Morgner Construction Management, Mott MacDonald, LLC, PGH Wong Engineering, Inc., Ramos Consulting Services, Inc., Simpson & Simpson Management Consulting Inc., Stantec Consulting Services Inc., United ECM, US Rail Systems Inc, and VSCE, Inc. to provide Sound Transit with project management and construction management services such that the **aggregate total of the 22 contracts does not exceed \$1,000,000,000 over the potential seven-year period.**

- Prime Contracts: 22 (9 Small Firms, 4 Medium Firms, 9 Large Firms)
- Contract Term: 5 Years (+2 Options 1-Year Renewals)

MATOC Background

- MATOC stands for **Multiple Award Task Order Contract** - type of bench or on-call contract (Bench contracts used today and used around the country).
- Nimble process that allows efficient **access to experts** to **support a collection of projects or tasks**.
- **Saves time and cost** for the owner and industry (Programmatic Opportunity contributing to 4-5% total savings).
- **Responds to the TAG recommendation** and fulfills the **Equity in Infrastructure pledge goals**.
- Critical capacity building
- **Necessary for affordability efforts**
- **Responds to Motion Nos. M2024-59 and M2025-36**

Partial list of organizations that utilize large bench contracts or MATOCs:

Army Corps of Engineers

Chicago, Denver, Phoenix, Miami-Dade County

Transit Agencies and Authorities

TriMet (Portland, OR)

Metropolitan Transportation Authority (MTA, New York)

Washington Metropolitan Area Transit Authority

(WMATA, DC)

Chicago Transit Authority

Port of Seattle, WA

Public Utility Districts (Snohomish County PUD, WA)

Airports Authorities (Dallas/Fort Worth)

Los Angeles World Airports

Los Angeles Community College District

State University Systems (SUNY, DASNY)

GSA Cooperative Purchasing

OMNIA Partners, NCPA

Department of Transportation

FHWA Western Federal Lands Division

Federal Aviation Administration

Department of the Interior

Department of State

Washington State DOT (on-call task order contracts)

Oregon DOT (IDIQ for similar-scope projects)

MATOC Funding

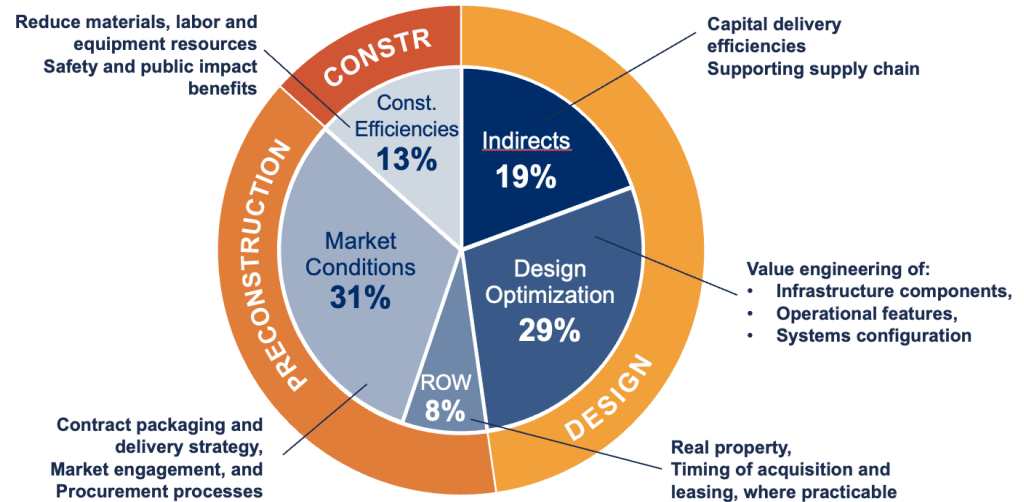
- Not requesting a budget allocation.
- Funding will come from board-approved capital and operating budgets on a task order basis.
- Does not impact the affordability of the agency's Long Range Financial Plan, as the services are already incorporated in the annual operating plan and capital project budgets.

Agency wide collaborative efforts include Legal, Finance, CREI, Procurement

Contract Structure

- **Multi-year, On-Call Contracts**
 - ✓ 5 base years + 2 one-year options
- **Qualifications based selection**
- **Multiple awards**
 - ✓ Small, medium and large primes
 - ✓ Can add primes and subconsultants
- **Capacity Building**
- **Support small to large projects**
 - ✓ SOGR projects
 - ✓ Emergency efforts
- **Task Orders**
 - ✓ Funded by project budgets

Extensive outreach - over 17 industry outreach events across the region and taxing district



Cost Workplan Opportunity Categories responding to Motion Nos. M2024-59 and M2025-36

MATOC Opportunities and Risks

- Agency wide use and agency managed processes
- Cost and schedule savings
- Capacity building
- Reduced number of procurements
- Task order efficiencies, i.e. leveraging positions and rates
- Mark-up on subconsultants
- Insurance commensurate with task order scope. Subconsultant insurance required at the time of task orders
- Mentor protégé program, interns and youth engagement
- Yearly performance meeting with firms and ability for firms update their qualifications yearly
- Ability to add primes and subconsultants
- Align work to firms (project type, size and complexity)

- Typical risks related to professional services contracts (i.e. errors and omissions)
- Efficient administration of the contract and the task order process
- Utilization of the bench of firms and transparency with firms
- Agency staffing to administer MATOC processes
- Coordination across task orders
- Implementation of technology to manage processes
- DBE Program changes

MATOC Capacity

- ST3 program budget
- Project WBS (work breakdown structure) codes (Benchmarking from ST2)
- Support spans the project lifecycle
- Capacity for agency wide use

PM/CM MATOC scope includes:

General Program Support

Project Management

Construction Management

Resident Engineer Services

Construction Management Consulting

Design Build Project Management Services

Office Engineering & Administrative Services

Construction Estimating

Construction Scheduling

Quality Management

Utility Coordination

*Economic Development Compliance Consulting
and Oversight*

Claims Analysis and Administration Services

Tunnel Support Services

Permitting

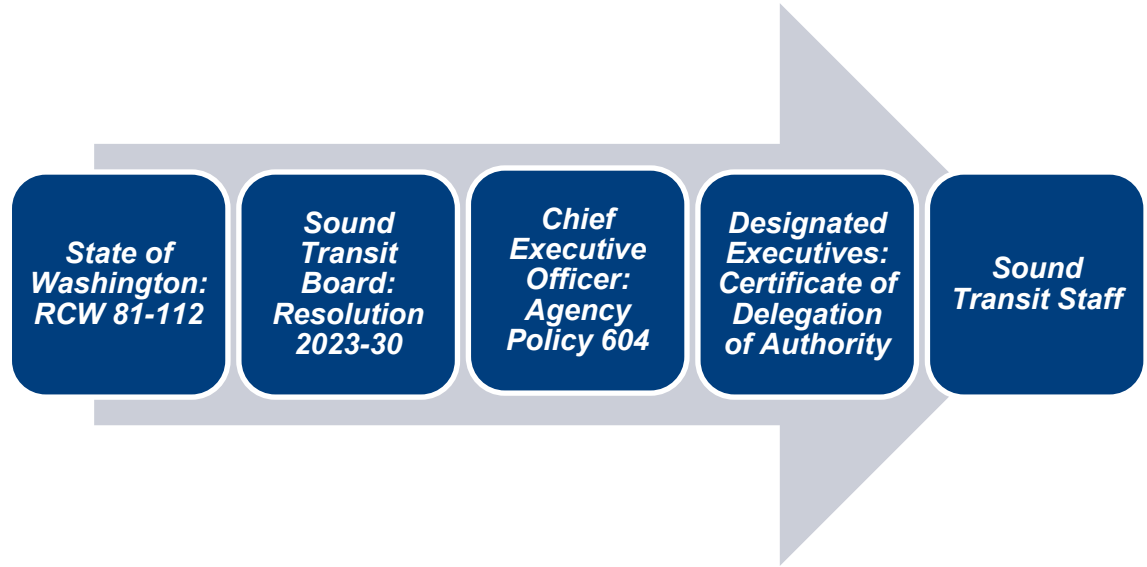
Environmental Compliance

*Sustainability Strategic Planning, Analysis, Data
Collection & Reporting*

Cost Savings Workplan Support

MATOC Escalation and Authority Alignment

- MATOCs will be administered in accordance with Resolution No. R2023-30 (10/2023)
- Task orders over \$10M - SEC
- Task orders over \$50M - Board
- All actions presented to the board will be transparent regarding affordability

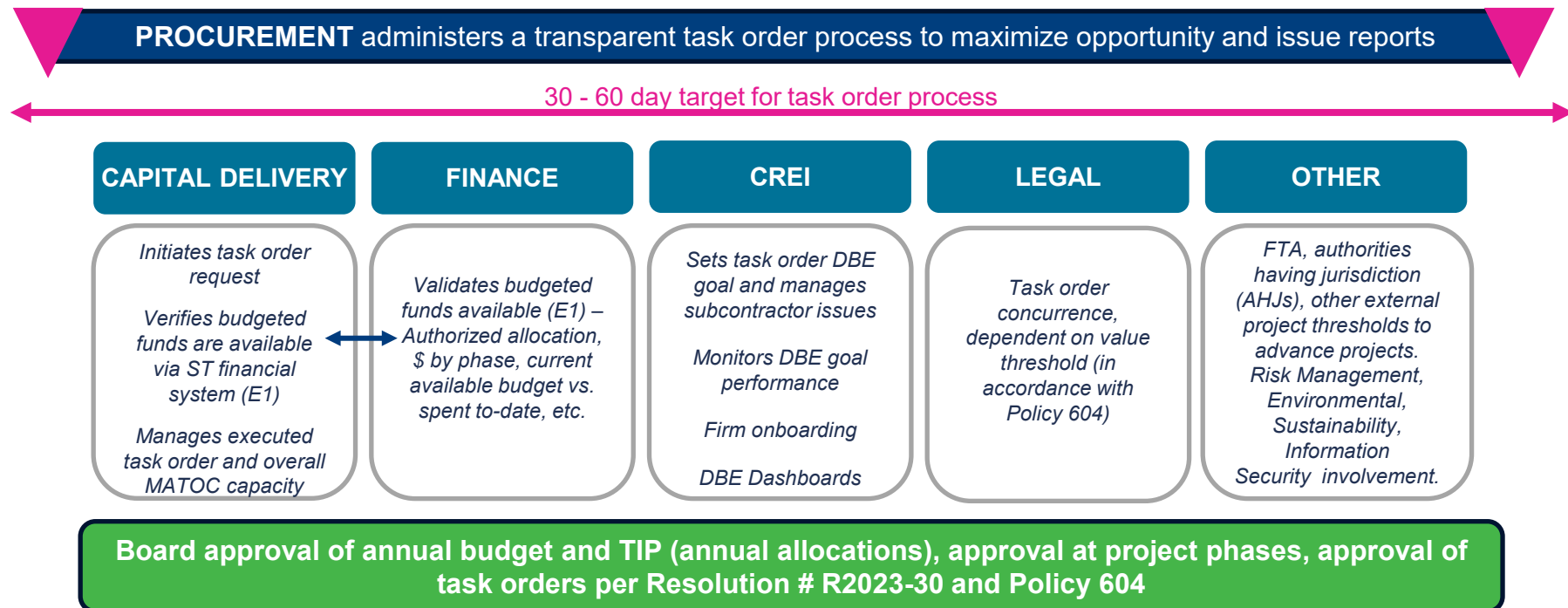


From February 23, 2021, Virtual Procurement Workshop – Delegation of Authority

MATOC task orders will follow the same escalation and governance process as other Sound Transit procurements.

Process

Multiple departments involved in the task order process and reporting



Note: Activities listed in department boxes are only a partial list.

Capacity Building

PM/CM MATOC Teams:

- 22 Primes
- 285 Unique Subconsultants
- 10 Primes new to ST
- 82 Subs new to ST
- 158 Local firms
- 108 Small & disadvantaged firms
- 3 Primes previously subconsultants

92 new firms

Prime - Small Size Teams	# of Subs	# of New Firms
Cooper Zietz Engineers, Inc. DBA Akana	8	2
Axiom Consulting and Project Management, LLC	50	22
EPC Consultants, Inc.	24	9
Ergosync, LLC	18	7
Furtado & Associates, Inc.	24	14
Morgner Technology Management DBA Morgner Construction Management	25	18
Ramos Consulting Services, Inc.	14	6
United Engineering & Construction Management DBA United ECM	3	2
VSCE, Inc.	10	5
Prime – Medium Size Teams	# of Subs	# of New Firms
KBA, Inc.	30	8
PGH Wong Engineering, Inc.	36	9
Simpson & Simpson Management Consulting, Inc.	42	27
US Rail Systems Inc	9	6
Prime – Large Size Teams	# of Subs	# of New Firms
Bechtel Infrastructure Corporation (BINFRA)	49	23
Cumming Management Group, Inc.	13	5
H.W. Lochner, Inc.	34	15
HDR Engineering, Inc.	57	10
Hill International, Inc.	41	25
HNTB Corporation	40	15
Jacobs Project Management Co.	30	11
Mott MacDonald, LLC	19	5
Stantec Consulting Services Inc.	40	21

Combined MATOC Firm Capacity Building

	Environ. MATOC	Design MATOC	PMCM MATOC	Total Unique
Primes	15	19	22	54
Subconsultants (Unique)	176	253	285	478
Small & disadvantaged firms	86	118	108	224
New firms	70	77	92	176
Local firms	117	149	157	290
New primes (previous subs)	5	3	3	10

176 new firms supporting ST across all 3 MATOCs

Largest number of awards to local and small firms for the agency

Next Steps

- Reports to SEC on MATOC Task Order Awards
- Requests for funding through the projects
- Requests for large task order awards
- Monthly reporting on task orders (similar to the monthly contracts reports)
- Firm onboarding by CREI
- Implement technology solutions (interim and long term)

Thank you.



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